

D. Financial Report - Services by Department/Object
MUNICIPAL SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
01 Revenue Fund							
MUNICIPAL SERVICES							
GENERAL GOVERNMENT							
General Services							
Revenues							
Grants	1,677,300	1,118,200	1,217,858	(99,658)	1,723,577	1,700,526	2,222,563
User Fees	11,612	7,741	5,895	1,846	55,550	39,140	33,085
Other Revenue	242,962	161,974	210,226	(48,252)	186,368	297,836	867,872
Transfers from Reserves	178,353	178,353	186,841	(8,488)	213,881	71,961	621,346
Total Revenues	2,110,227	1,466,268	1,620,820	(154,552)	2,179,376	2,109,463	3,744,866
Expenses							
Wages & Employee Related Expenses							
Salaries	641,789	424,105	441,328	(17,223)	627,581	603,380	838,663
Benefits	147,270	101,068	119,348	(18,280)	159,146	157,958	213,880
Other Employment Expenses	48,692	32,543	28,830	3,713	51,227	56,721	43,119
Total Wages, Benefits and Employee Related Expenses	837,751	557,716	589,506	(31,790)	837,954	818,059	1,095,662
Operating Expenses							
Material and Supplies	213,340	142,227	158,745	(16,518)	198,219	164,316	145,589
Contracted Services	217,160	144,773	198,182	(53,409)	217,818	87,440	79,275
Other Transfers					43,175	30,000	20,400
Rents and Financial Expenses	63,765	49,599	87,067	(37,468)	92,495	188,401	94,499
Amortization						31,598	28,009
Transfers to Reserves	1,041,608	1,041,608	1,043,507	(1,899)	1,305,715	1,452,555	2,707,501
Total Operating Expenses	1,535,873	1,378,207	1,487,501	(109,294)	1,857,422	1,954,310	3,075,273
Total Expenses	2,373,624	1,935,923	2,077,007	(141,084)	2,695,376	2,772,369	4,170,935
Net Departmental Position (Surplus)	263,397	469,655	456,187	13,468	516,000	662,906	426,069
Total GENERAL GOVERNMENT	263,397	469,655	456,187	13,468	516,000	662,906	426,069
PROTECTION SERVICES							
Conservation Authorities							
Revenues							
Total Revenues							
Expenses							
Wages & Employee Related Expenses							
Total Wages, Benefits and Employee Related Expenses							
Operating Expenses							
Material and Supplies	22,660	15,107	317	14,790	34,646	22,800	20,304
Other Transfers	89,206	59,471	59,471		84,446	83,235	79,348
Total Operating Expenses	111,866	74,578	59,788	14,790	119,092	106,035	99,652
Total Expenses	111,866	74,578	59,788	14,790	119,092	106,035	99,652
Net Departmental Position (Surplus)	111,866	74,578	59,788	14,790	119,092	106,035	99,652

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	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Fire Protection							
Revenues							
Grants	25,000	16,667		16,667		44,515	
User Fees	266,269	177,512	257,597	(80,085)	246,111	226,668	282,343
Other Revenue	46,661	31,108	85,814	(54,706)	52,410	62,450	59,401
Transfers from Reserves	1,932	1,775	1,932	(157)	17,029	2,716	71,032
Total Revenues	339,862	227,062	345,343	(118,281)	315,550	336,349	412,776
Expenses							
Wages & Employee Related Expenses							
Salaries	358,028	236,615	207,584	29,031	266,054	307,795	305,383
Benefits	58,001	38,914	33,978	4,936	43,739	34,019	30,288
Other Employment Expenses	26,018	17,345	12,794	4,551	19,513	18,950	27,059
Total Wages, Benefits and Employee Related Expenses	442,047	292,874	254,356	38,518	329,306	360,764	362,730
Operating Expenses							
Material and Supplies	215,257	143,445	147,029	(3,584)	172,925	198,964	181,748
Contracted Services	10,776	7,184	4,699	2,485	12,085	36,618	11,287
Transfers to Reserves	146,334	146,334	146,334		241,158	166,218	217,915
Non-TCA Capital Expenditures	38,562	25,708	21,773	3,935	44,337	36,212	28,398
Total Operating Expenses	410,929	322,671	319,835	2,836	470,505	438,012	439,348
Total Expenses	852,976	615,545	574,191	41,354	799,811	798,776	802,078
Net Departmental Position (Surplus)	513,114	388,483	228,848	159,635	484,261	462,427	389,302
Other Services							
Revenues							
Grants	2,000	1,333	1,641	(308)	1,973	1,047	5,402
Other Revenue	18,800	12,533	15,675	(3,142)	16,866	16,453	16,183
Transfers from Reserves					12,990		
Total Revenues	20,800	13,866	17,316	(3,450)	31,829	17,500	21,585
Expenses							
Wages & Employee Related Expenses							
Salaries	33,270	19,609	19,052	557	21,451	21,332	30,210
Benefits	3,625	2,136	2,522	(386)	2,884	3,319	4,799
Other Employment Expenses	1,000	667		667	94		508
Total Wages, Benefits and Employee Related Expenses	37,895	22,412	21,574	838	24,429	24,651	35,517
Operating Expenses							
Material and Supplies	3,809	2,539	740	1,799	3,497	4,504	2,056
Contracted Services	65,208	43,482	47,679	(4,197)	36,854	18,529	25,819
Amortization						149,190	150,761
Total Operating Expenses	69,017	46,021	48,419	(2,398)	40,351	172,223	178,636
Total Expenses	106,912	68,433	69,993	(1,560)	64,780	196,874	214,153
Net Departmental Position (Surplus)	86,112	54,567	52,677	1,890	32,951	179,374	192,568

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	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Policing							
Revenues							
Grants	14,688	9,792	2,869	6,923	16,655		
Total Revenues	14,688	9,792	2,869	6,923	16,655		
Expenses							
Wages & Employee Related Expenses							
Total Wages, Benefits and Employee Related Expenses							
Operating Expenses							
Material and Supplies	2,054	1,369	1,310	59	1,963	2,005	2,856
Contracted Services							5,000
Other Transfers	1,181,558	787,705	787,704	1	1,183,127	1,165,872	1,118,322
Total Operating Expenses	1,183,612	789,074	789,014	60	1,185,090	1,167,877	1,126,178
Total Expenses	1,183,612	789,074	789,014	60	1,185,090	1,167,877	1,126,178
Net Departmental Position (Surplus)	1,168,924	779,282	786,145	(6,863)	1,168,435	1,167,877	1,126,178
Total PROTECTION SERVICES	1,880,016	1,296,910	1,127,458	169,452	1,804,739	1,915,713	1,807,700
TRANSPORTATION SERVICES							
Roads							
Revenues							
Grants					14,509	3,568	
User Fees	47,500	31,667	12,250	19,417	43,129	42,362	67,302
Other Revenue	1,076	720	193	527	11,844	2,223	1,154
Transfers from Reserves					44,171	79,259	8,242
Total Revenues	48,576	32,387	12,443	19,944	113,653	127,412	76,698
Expenses							
Wages & Employee Related Expenses							
Salaries	642,699	404,475	378,133	26,342	595,430	583,387	559,041
Benefits	189,058	124,502	132,254	(7,752)	187,268	172,925	179,586
Other Employment Expenses	12,550	8,367	4,356	4,011	7,999	5,822	15,855
Total Wages, Benefits and Employee Related Expenses	844,307	537,344	514,743	22,601	790,697	762,134	754,482
Operating Expenses							
Material and Supplies	582,263	345,291	451,504	(106,213)	492,004	494,474	519,034
Contracted Services	587,825	568,942	593,497	(24,555)	543,057	493,009	403,822
Other Transfers	52,287	34,858	34,858		50,764	51,156	48,466
Rents and Financial Expenses	5,300	4,200		4,200	275		807
Amortization						1,036,085	816,818
Transfers to Reserves	120,000	120,000	120,000		197,458	195,180	231,139
Non-TCA Capital Expenditures					16,445	112,564	
Total Operating Expenses	1,347,675	1,073,291	1,199,859	(126,568)	1,300,003	2,382,468	2,020,086
Total Expenses	2,191,982	1,610,635	1,714,602	(103,967)	2,090,700	3,144,602	2,774,568
Net Departmental Position (Surplus)	2,143,406	1,578,248	1,702,159	(123,911)	1,977,047	3,017,190	2,697,870

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	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Winter Control							
Revenues							
User Fees	17,500	12,294	19,577	(7,283)	22,045	19,047	20,117
Transfers from Reserves					19,920	3,895	
Total Revenues	17,500	12,294	19,577	(7,283)	41,965	22,942	20,117
Expenses							
Wages & Employee Related Expenses							
Salaries	196,297	126,898	159,814	(32,916)	188,101	158,763	192,313
Benefits	41,636	27,187	34,255	(7,068)	37,531	33,422	44,299
Total Wages, Benefits and Employee Related Expenses	237,933	154,085	194,069	(39,984)	225,632	192,185	236,612
Operating Expenses							
Material and Supplies	55,500	34,499	54,762	(20,263)	41,928	52,193	55,153
Contracted Services	45,000	38,228	38,365	(137)	41,677	43,467	50,054
Transfers to Reserves					40,941	85,851	65,897
Total Operating Expenses	100,500	72,727	93,127	(20,400)	124,546	181,511	171,104
Total Expenses	338,433	226,812	287,196	(60,384)	350,178	373,696	407,716
Net Departmental Position (Surplus)	320,933	214,518	267,619	(53,101)	308,213	350,754	387,599
Total TRANSPORTATION SERVICES	2,464,339	1,792,766	1,969,778	(177,012)	2,285,260	3,367,944	3,085,469
ENVIRONMENTAL SERVICES							
Environmental Programs							
Revenues							
User Fees	437,230	385,630	407,552	(21,922)	445,748	412,436	391,328
Other Revenue	316	200	470	(270)	194	339	708
Total Revenues	437,546	385,830	408,022	(22,192)	445,942	412,775	392,036
Expenses							
Wages & Employee Related Expenses							
Salaries	101,249	68,880	67,595	1,285	100,940	94,118	79,928
Benefits	22,681	15,190	18,550	(3,360)	25,532	21,423	17,273
Total Wages, Benefits and Employee Related Expenses	123,930	84,070	86,145	(2,075)	126,472	115,541	97,201
Operating Expenses							
Material and Supplies	34,884	16,004	26,556	(10,552)	35,130	30,600	15,964
Contracted Services	306,499	204,332	199,541	4,791	274,401	267,439	264,139
Other Transfers					(18,742)	(37,713)	(108,840)
Rents and Financial Expenses		(6,738)		(6,738)		42	547
Total Operating Expenses	341,383	213,598	226,097	(12,499)	290,789	260,368	171,810
Total Expenses	465,313	297,668	312,242	(14,574)	417,261	375,909	269,011
Net Departmental Position (Surplus)	27,767	(88,162)	(95,780)	7,618	(28,681)	(36,866)	(123,025)
Total ENVIRONMENTAL SERVICES	27,767	(88,162)	(95,780)	7,618	(28,681)	(36,866)	(123,025)
HEALTH SERVICES							
Clinics							

D. Financial Report - Services by Department/Object
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	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Revenues							
Other Revenue	79,449	52,966	55,046	(2,080)	78,505	76,318	76,801
Transfers from Reserves	26,000	26,000	26,000		22,539		
Total Revenues	105,449	78,966	81,046	(2,080)	101,044	76,318	76,801
Expenses							
Wages & Employee Related Expenses							
Salaries	8,996	5,877	2,050	3,827	4,079	7,275	5,546
Benefits	985	643	285	358	495	851	668
Total Wages, Benefits and Employee Related Expenses	9,981	6,520	2,335	4,185	4,574	8,126	6,214
Operating Expenses							
Material and Supplies	29,634	20,078	20,455	(377)	21,476	33,224	46,905
Contracted Services	51,565	43,043	43,921	(878)	40,346	2,489	4,792
Amortization						41,764	44,817
Transfers to Reserves	14,271	14,271	14,271		34,648	32,480	6,651
Non-TCA Capital Expenditures							12,239
Total Operating Expenses	95,470	77,392	78,647	(1,255)	96,470	109,957	115,404
Total Expenses	105,451	83,912	80,982	2,930	101,044	118,083	121,618
Net Departmental Position (Surplus)	2	4,946	(64)	5,010		41,765	44,817
Cemeteries							
Revenues							
User Fees	37,137	23,105	25,258	(2,153)	33,587	31,420	41,535
Other Revenue	28,340	15,128	26,088	(10,960)	38,245	28,255	34,972
Total Revenues	65,477	38,233	51,346	(13,113)	71,832	59,675	76,507
Expenses							
Wages & Employee Related Expenses							
Salaries	74,380	61,084	52,707	8,377	66,224	64,249	52,786
Benefits	12,731	9,828	11,979	(2,151)	13,851	13,666	11,459
Total Wages, Benefits and Employee Related Expenses	87,111	70,912	64,686	6,226	80,075	77,915	64,245
Operating Expenses							
Material and Supplies	22,179	15,767	17,257	(1,490)	9,813	20,102	16,332
Contracted Services	1,423	951		951	1,235	4,106	869
Rents and Financial Expenses							10,782
Non-TCA Capital Expenditures						6,108	
Total Operating Expenses	23,602	16,718	17,257	(539)	11,048	30,316	27,983
Total Expenses	110,713	87,630	81,943	5,687	91,123	108,231	92,228
Net Departmental Position (Surplus)	45,236	49,397	30,597	18,800	19,291	48,556	15,721
Total HEALTH SERVICES	45,238	54,343	30,533	23,810	19,291	90,321	60,538
RECREATION AND CULTURE							
Administrative							
Revenues							

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	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Grants	7,000				28,038	32,104	11,886
User Fees			1,170	(1,170)			
Other Revenue	2,400	1,950	23,857	(21,907)	10,048	1,971	1,880
Transfers from Reserves	89,235	89,235	89,235		55,157	38,127	
Total Revenues	98,635	91,185	114,262	(23,077)	93,243	72,202	13,766
Expenses							
Wages & Employee Related Expenses							
Salaries	247,017	168,398	122,429	45,969	212,589	195,710	137,667
Benefits	56,145	40,259	33,146	7,113	48,962	45,173	41,033
Other Employment Expenses	5,795	3,863	4,010	(147)	6,772	696	3,838
Total Wages, Benefits and Employee Related Expenses	308,957	212,520	159,585	52,935	268,323	241,579	182,538
Operating Expenses							
Material and Supplies	54,280	36,683	53,913	(17,230)	45,995	41,104	32,282
Contracted Services	2,709	1,806		1,806	3,733	176	982
Rents and Financial Expenses	6,695	4,995	3,924	1,071	(6,821)	2,667	6,424
Amortization						140,527	108,878
Transfers to Reserves					8,259	4,733	5,748
Non-TCA Capital Expenditures	37,500	37,500		37,500	13,295	38,127	
Total Operating Expenses	101,184	80,984	57,837	23,147	64,461	227,334	154,314
Total Expenses	410,141	293,504	217,422	76,082	332,784	468,913	336,852
Net Departmental Position (Surplus)	311,506	202,319	103,160	99,159	239,541	396,711	323,086
Ball Fields							
Revenues							
Other Revenue	13,458	11,333	12,859	(1,526)	5,620	1,420	13,892
Total Revenues	13,458	11,333	12,859	(1,526)	5,620	1,420	13,892
Expenses							
Wages & Employee Related Expenses							
Salaries	16,943	11,075	12,338	(1,263)	10,605	13,929	15,823
Benefits	5,540	3,622	4,062	(440)	3,378	3,372	4,652
Total Wages, Benefits and Employee Related Expenses	22,483	14,697	16,400	(1,703)	13,983	17,301	20,475
Operating Expenses							
Material and Supplies	17,001	14,730	8,159	6,571	5,689	4,810	14,448
Contracted Services	2,086	2,086	3,193	(1,107)		1,211	2,800
Total Operating Expenses	19,087	16,816	11,352	5,464	5,689	6,021	17,248
Total Expenses	41,570	31,513	27,752	3,761	19,672	23,322	37,723
Net Departmental Position (Surplus)	28,112	20,180	14,893	5,287	14,052	21,902	23,831
Arenas							
Revenues							
User Fees	50,243	27,854	31,864	(4,010)	28,219	41,959	47,161
Other Revenue	307,236	158,761	127,407	31,354	246,294	259,252	304,051

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Transfers from Reserves					2,435	13,391	2,652
Total Revenues	357,479	186,615	159,271	27,344	276,948	314,602	353,864
Expenses							
Wages & Employee Related Expenses							
Salaries	362,297	231,695	212,995	18,700	294,345	303,153	341,741
Benefits	97,639	63,235	76,735	(13,500)	87,106	86,680	101,532
Other Employment Expenses	2,319	1,546		1,546			968
Total Wages, Benefits and Employee Related Expenses	462,255	296,476	289,730	6,746	381,451	389,833	444,241
Operating Expenses							
Material and Supplies	427,617	264,198	225,576	38,622	282,582	336,084	348,658
Contracted Services	29,935	19,957	18,285	1,672	21,284	21,209	29,836
Rents and Financial Expenses	825	551		551		606	565
Transfers to Reserves					127,990		6,723
Total Operating Expenses	458,377	284,706	243,861	40,845	431,856	357,899	385,782
Total Expenses	920,632	581,182	533,591	47,591	813,307	747,732	830,023
Net Departmental Position (Surplus)	563,153	394,567	374,320	20,247	536,359	433,130	476,159
Pools							
Revenues							
Grants	6,000	3,000		3,000	5,987		1,960
User Fees	32,689	32,689	33,722	(1,033)	14,116		36,012
Other Revenue	765	765	6,228	(5,463)	5,666		836
Total Revenues	39,454	36,454	39,950	(3,496)	25,769		38,808
Expenses							
Wages & Employee Related Expenses							
Salaries	103,604	103,605	64,097	39,508	67,694	3,839	88,227
Benefits	11,548	11,548	7,618	3,930	8,010	1,007	9,163
Total Wages, Benefits and Employee Related Expenses	115,152	115,153	71,715	43,438	75,704	4,846	97,390
Operating Expenses							
Material and Supplies	24,608	19,001	16,277	2,724	20,507	6,785	25,343
Contracted Services	4,223	4,223	13,357	(9,134)	3,787	2,663	347
Transfers to Reserves					21,842		
Total Operating Expenses	28,831	23,224	29,634	(6,410)	46,136	9,448	25,690
Total Expenses	143,983	138,377	101,349	37,028	121,840	14,294	123,080
Net Departmental Position (Surplus)	104,529	101,923	61,399	40,524	96,071	14,294	84,272
Other Facilities							
Revenues							
Other Revenue	64,045	54,350	48,804	5,546	55,197	53,178	64,011
Total Revenues	64,045	54,350	48,804	5,546	55,197	53,178	64,011
Expenses							

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Wages & Employee Related Expenses							
Salaries	9,708	6,342	5,718	624	5,323	4,418	5,501
Benefits	1,432	934	1,767	(833)	1,122	897	1,170
Total Wages, Benefits and Employee Related Expenses	11,140	7,276	7,485	(209)	6,445	5,315	6,671
Operating Expenses							
Material and Supplies	73,143	39,731	30,658	9,073	40,723	41,797	51,341
Contracted Services	3,820	2,547	1,826	721	4,625	1,079	2,447
Transfers to Reserves	12,794	12,794	12,794		22,918	30,769	19,189
Total Operating Expenses	89,757	55,072	45,278	9,794	68,266	73,645	72,977
Total Expenses	100,897	62,348	52,763	9,585	74,711	78,960	79,648
Net Departmental Position (Surplus)	36,852	7,998	3,959	4,039	19,514	25,782	15,637
Libraries							
Revenues							
Other Revenue	39,534	26,356	20,176	6,180	39,532	38,769	38,006
Total Revenues	39,534	26,356	20,176	6,180	39,532	38,769	38,006
Expenses							
Wages & Employee Related Expenses							
Salaries	18,105	11,828	9,169	2,659	16,537	12,338	16,231
Benefits	2,202	1,433	1,588	(155)	2,545	2,093	2,542
Total Wages, Benefits and Employee Related Expenses	20,307	13,261	10,757	2,504	19,082	14,431	18,773
Operating Expenses							
Material and Supplies	23,976	15,900	13,441	2,459	14,152	15,688	17,799
Contracted Services	1,482	988	1,236	(248)	299	253	2,108
Rents and Financial Expenses	578	385		385		37	299
Total Operating Expenses	26,036	17,273	14,677	2,596	14,451	15,978	20,206
Total Expenses	46,343	30,534	25,434	5,100	33,533	30,409	38,979
Net Departmental Position (Surplus)	6,809	4,178	5,258	(1,080)	(5,999)	(8,360)	973
Museum							
Revenues							
Grants	8,000	6,000	5,000	1,000	3,723	7,394	
User Fees	1,950	1,600	323	1,277	800	1,135	3,251
Other Revenue	350	314	93	221	1,348	357	369
Total Revenues	10,300	7,914	5,416	2,498	5,871	8,886	3,620
Expenses							
Wages & Employee Related Expenses							
Salaries	8,152	8,152	7,125	1,027	6,939		1,987
Benefits	916	916	747	169	487		175
Total Wages, Benefits and Employee Related Expenses	9,068	9,068	7,872	1,196	7,426		2,162
Operating Expenses							
Material and Supplies	10,780	7,169	5,809	1,360	6,140	6,267	8,637

D. Financial Report - Services by Department/Object
MUNICIPAL SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Contracted Services	1,313	875	274	601	1,147	151	361
Transfers to Reserves						2,468	
Total Operating Expenses	12,093	8,044	6,083	1,961	7,287	8,886	8,998
Total Expenses	21,161	17,112	13,955	3,157	14,713	8,886	11,160
Net Departmental Position (Surplus)	10,861	9,198	8,539	659	8,842		7,540
Programs							
Revenues							
Grants			865	(865)	2,400	4,500	8,674
User Fees	71,697	68,384	92,250	(23,866)	58,479	7,237	73,057
Other Revenue			3,906	(3,906)		4,192	4,235
Total Revenues	71,697	68,384	97,021	(28,637)	60,879	15,929	85,966
Expenses							
Wages & Employee Related Expenses							
Salaries	100,251	88,560	79,262	9,298	87,289	36,106	92,290
Benefits	18,195	14,438	14,944	(506)	17,717	12,412	17,898
Other Employment Expenses	804	544		544	227		
Total Wages, Benefits and Employee Related Expenses	119,250	103,542	94,206	9,336	105,233	48,518	110,188
Operating Expenses							
Material and Supplies	10,965	9,385	11,963	(2,578)	6,997	13,310	17,063
Contracted Services	1,751	1,187	880	307	320	320	1,680
Transfers to Reserves					1,421	1,259	116
Total Operating Expenses	12,716	10,572	12,843	(2,271)	8,738	14,889	18,859
Total Expenses	131,966	114,114	107,049	7,065	113,971	63,407	129,047
Net Departmental Position (Surplus)	60,269	45,730	10,028	35,702	53,092	47,478	43,081
Total RECREATION AND CULTURE	1,122,091	786,093	581,556	204,537	961,472	930,937	974,579
PLANNING AND DEVELOPMENT							
Economic Development							
Revenues							
Grants	3,000	3,000		3,000	3,200	1,150	11,834
Other Revenue	6,145	4,263		4,263	2,407	9,122	89,897
Transfers from Reserves	70,000	70,000	77,266	(7,266)	45,909	48,676	37,639
Total Revenues	79,145	77,263	77,266	(3)	51,516	58,948	139,370
Expenses							
Wages & Employee Related Expenses							
Salaries	113,930	79,144	32,771	46,373	90,707	89,368	73,605
Benefits	27,720	18,797	12,667	6,130	29,716	27,628	22,679
Other Employment Expenses	5,079	3,404	855	2,549	12,081	1,866	781
Total Wages, Benefits and Employee Related Expenses	146,729	101,345	46,293	55,052	132,504	118,862	97,065
Operating Expenses							
Material and Supplies	166,466	127,804	106,772	21,032	62,913	60,497	102,372

D. Financial Report - Services by Department/Object
MUNICIPAL SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Contracted Services	7,687	1,806	7,382	(5,576)	3,403	1,794	29,951
Rents and Financial Expenses							
Transfers to Reserves					55,406	53,977	13,915
Non-TCA Capital Expenditures					275	21,217	
Total Operating Expenses	174,153	129,610	114,154	15,456	121,997	137,485	146,238
Total Expenses	320,882	230,955	160,447	70,508	254,501	256,347	243,303
Net Departmental Position (Surplus)	241,737	153,692	83,181	70,511	202,985	197,399	103,933
Tile Drainage							
Revenues							
Grants	12,360	8,000		8,000	38,149	27,252	3,347
User Fees	80,000	60,000	98	59,902	75,917	8,544	7,847
Other Revenue	75,026	75,026	75,026		166,654	254,067	148,214
Total Revenues	167,386	143,026	75,124	67,902	280,720	289,863	159,408
Expenses							
Wages & Employee Related Expenses							
Total Wages, Benefits and Employee Related Expenses							
Operating Expenses							
Material and Supplies	59,427	58,094	36,668	21,426	141,760	239,968	123,858
Contracted Services	115,360	77,829	12,022	65,807	151,241	28,947	33,794
Rents and Financial Expenses	19,719	19,719	13,788	5,931	23,111	27,306	29,971
Total Operating Expenses	194,506	155,642	62,478	93,164	316,112	296,221	187,623
Total Expenses	194,506	155,642	62,478	93,164	316,112	296,221	187,623
Net Departmental Position (Surplus)	27,120	12,616	(12,646)	25,262	35,392	6,358	28,215
Total PLANNING AND DEVELOPMENT	268,857	166,308	70,535	95,773	238,377	203,757	132,148
Total MUNICIPAL SERVICES	6,071,705	4,477,913	4,140,267	337,646	5,796,458	7,134,712	6,363,478
Total 01 Revenue Fund	6,071,705	4,477,913	4,140,267	337,646	5,796,458	7,134,712	6,363,478
Total MUNICIPAL SERVICES	6,071,705	4,477,913	4,140,267	337,646	5,796,458	7,134,712	6,363,478

D. Financial Report - Services by Department/Object
BUILDING SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
01 Revenue Fund							
BUILDING SERVICES							
Inspection							
Building Inspection							
Revenues							
Grants	30,000	20,000	21,370	(1,370)		274	
User Fees	10,500	7,000	3,159	3,841	9,721	5,801	10,021
Other Revenue	177,000	127,669	130,117	(2,448)	224,575	116,149	203,584
Transfers from Reserves	64	64	64		28,744	43,535	
Total Revenues	217,564	154,733	154,710	23	263,040	165,759	213,605
Expenses							
Wages & Employee Related Expenses							
Salaries	100,613	65,774	65,797	(23)	99,898	85,876	75,758
Benefits	25,264	17,823	23,194	(5,371)	28,966	24,420	23,969
Other Employment Expenses	6,311	4,214	547	3,667	1,350	925	2,992
Total Wages, Benefits and Employee Related Expenses	132,188	87,811	89,538	(1,727)	130,214	111,221	102,719
Operating Expenses							
Material and Supplies	40,452	26,986	14,597	12,389	24,164	21,523	8,118
Contracted Services	5,150	3,483		3,483	3,102	4,140	
Transfers to Reserves	9,774	9,774	9,774		105,559	28,875	102,768
Non-TCA Capital Expenditures	30,000	20,000		20,000			
Total Operating Expenses	85,376	60,243	24,371	35,872	132,825	54,538	110,886
Total Expenses	217,564	148,054	113,909	34,145	263,039	165,759	213,605
Net Departmental Position (Surplus)		(6,679)	(40,801)	34,122	(1)		
Total Inspection		(6,679)	(40,801)	34,122	(1)		
Standards							
Property Standards							
Revenues							
Total Revenues							
Expenses							
Wages & Employee Related Expenses							
Salaries	3,787	2,476		2,476	3,085	1,247	3,691
Benefits	895	633		633	935	331	1,177
Other Employment Expenses					(20)		
Total Wages, Benefits and Employee Related Expenses	4,682	3,109		3,109	4,000	1,578	4,868
Operating Expenses							
Material and Supplies	773	523		523	287	728	524
Contracted Services	3,009	2,006		2,006	2,612	18,646	5,565
Total Operating Expenses	3,782	2,529		2,529	2,899	19,374	6,089
Total Expenses	8,464	5,638		5,638	6,899	20,952	10,957
Net Departmental Position (Surplus)	8,464	5,638		5,638	6,899	20,952	10,957

D. Financial Report - Services by Department/Object
BUILDING SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Total Standards	8,464	5,638		5,638	6,899	20,952	10,957
Total BUILDING SERVICES	8,464	(1,041)	(40,801)	39,760	6,898	20,952	10,957
Total 01 Revenue Fund	8,464	(1,041)	(40,801)	39,760	6,898	20,952	10,957
Total BUILDING SERVICES	8,464	(1,041)	(40,801)	39,760	6,898	20,952	10,957

D. Financial Report - Services by Department/Object
WATER AND SEWER SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
01 Revenue Fund							
WATER AND SEWER SERVICES							
SHARED ADMINISTRATION							
Shared Costs							
Revenues							
Grants						10,862	
Other Revenue			1,320	(1,320)	5,618	23,009	4,589
Transfers from Reserves	325,641	325,641	325,641		318,530	260,689	
Total Revenues	325,641	325,641	326,961	(1,320)	324,148	294,560	4,589
Expenses							
Wages & Employee Related Expenses							
Salaries	184,324	123,060	111,971	11,089	137,750	138,314	118,543
Benefits	52,281	36,444	38,261	(1,817)	41,669	38,817	37,215
Other Employment Expenses	9,172	6,116	10,221	(4,105)	2,249	3,328	5,409
Total Wages, Benefits and Employee Related Expenses	245,777	165,620	160,453	5,167	181,668	180,459	161,167
Operating Expenses							
Material and Supplies	49,532	35,479	48,512	(13,033)	48,932	56,227	53,385
Contracted Services	30,171	20,175	17,860	2,315	19,307	27,020	32,560
Rents and Financial Expenses	161	108		108			131
Amortization						657,898	726,119
Transfers to Reserves					74,241	8,264	12,157
Non-TCA Capital Expenditures						13,074	
Total Operating Expenses	79,864	55,762	66,372	(10,610)	142,480	762,483	824,352
Total Expenses	325,641	221,382	226,825	(5,443)	324,148	942,942	985,519
Net Departmental Position (Surplus)		(104,259)	(100,136)	(4,123)		648,382	980,930
Total SHARED ADMINISTRATION		(104,259)	(100,136)	(4,123)		648,382	980,930
SEWER							
Chesley Sewer System							
Revenues							
User Fees	571,377	567,955	570,112	(2,157)	555,983	532,673	518,596
Total Revenues	571,377	567,955	570,112	(2,157)	555,983	532,673	518,596
Expenses							
Wages & Employee Related Expenses							
Salaries	32,682	21,351	21,366	(15)	32,202	30,544	38,594
Benefits	9,719	6,457	6,222	235	8,099	7,826	9,238
Total Wages, Benefits and Employee Related Expenses	42,401	27,808	27,588	220	40,301	38,370	47,832
Operating Expenses							
Material and Supplies	77,355	53,210	68,034	(14,824)	87,617	68,970	63,806
Contracted Services	24,844	16,624	12,460	4,164	22,034	18,498	19,254
Transfers to Reserves	426,776	426,776	426,776		406,031	406,836	336,742
Total Operating Expenses	528,975	496,610	507,270	(10,660)	515,682	494,304	419,802
Total Expenses	571,376	524,418	534,858	(10,440)	555,983	532,674	467,634

D. Financial Report - Services by Department/Object
WATER AND SEWER SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Net Departmental Position (Surplus)	(1)	(43,537)	(35,254)	(8,283)		1	(50,962)
Paisley Sewer System							
Revenues							
User Fees	278,177	142,425	144,892	(2,467)	259,519	256,410	213,309
Other Revenue							30,285
Total Revenues	278,177	142,425	144,892	(2,467)	259,519	256,410	243,594
Expenses							
Wages & Employee Related Expenses							
Salaries	33,607	21,950	22,194	(244)	41,943	36,359	38,541
Benefits	9,892	6,572	6,512	60	10,114	8,913	9,664
Total Wages, Benefits and Employee Related Expenses	43,499	28,522	28,706	(184)	52,057	45,272	48,205
Operating Expenses							
Material and Supplies	97,833	66,940	88,468	(21,528)	81,342	72,162	108,792
Contracted Services	20,336	13,580	6,357	7,223	5,196	16,086	15,265
Transfers to Reserves	116,509	116,509	116,509		120,923	122,890	20,371
Total Operating Expenses	234,678	197,029	211,334	(14,305)	207,461	211,138	144,428
Total Expenses	278,177	225,551	240,040	(14,489)	259,518	256,410	192,633
Net Departmental Position (Surplus)		83,126	95,148	(12,022)	(1)		(50,961)
Tara Sewer System							
Revenues							
User Fees	290,944	270,483	318,681	(48,198)	293,551	268,341	263,671
Total Revenues	290,944	270,483	318,681	(48,198)	293,551	268,341	263,671
Expenses							
Wages & Employee Related Expenses							
Salaries	13,378	8,743	5,362	3,381	7,609	11,216	13,206
Benefits	3,898	2,601	1,811	790	2,495	3,669	3,623
Total Wages, Benefits and Employee Related Expenses	17,276	11,344	7,173	4,171	10,104	14,885	16,829
Operating Expenses							
Material and Supplies	39,433	26,502	23,889	2,613	30,956	31,664	19,511
Contracted Services	6,197	4,150	3,472	678	4,641	2,880	5,895
Transfers to Reserves	228,040	228,040	228,040		247,850	218,911	170,473
Total Operating Expenses	273,670	258,692	255,401	3,291	283,447	253,455	195,879
Total Expenses	290,946	270,036	262,574	7,462	293,551	268,340	212,708
Net Departmental Position (Surplus)	2	(447)	(56,107)	55,660		(1)	(50,963)
Total SEWER	1	39,142	3,787	35,355	(1)		(152,886)
WATER							
Chesley/Paisley Water System							
Revenues							

D. Financial Report - Services by Department/Object
WATER AND SEWER SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
User Fees	1,120,281	894,235	957,094	(62,859)	1,130,967	1,110,148	1,080,171
Other Revenue	7,439	7,439	10,629	(3,190)	14,459	18,323	11,993
Total Revenues	1,127,720	901,674	967,723	(66,049)	1,145,426	1,128,471	1,092,164
Expenses							
Wages & Employee Related Expenses							
Salaries	64,935	42,434	48,463	(6,029)	59,751	61,377	65,810
Benefits	19,734	13,084	14,489	(1,405)	15,595	16,347	15,611
Total Wages, Benefits and Employee Related Expenses	84,669	55,518	62,952	(7,434)	75,346	77,724	81,421
Operating Expenses							
Material and Supplies	90,400	60,267	40,521	19,746	51,064	67,958	94,228
Contracted Services	26,663	17,820	47,581	(29,761)	31,361	16,302	13,852
Transfers to Reserves	925,986	925,986	925,986		987,656	966,486	851,700
Total Operating Expenses	1,043,049	1,004,073	1,014,088	(10,015)	1,070,081	1,050,746	959,780
Total Expenses	1,127,718	1,059,591	1,077,040	(17,449)	1,145,427	1,128,470	1,041,201
Net Departmental Position (Surplus)	(2)	157,917	109,317	48,600	1	(1)	(50,963)
Tara Water System							
Revenues							
User Fees	403,049	377,721	403,026	(25,305)	447,711	410,551	430,847
Other Revenue			865	(865)	4,497	3,463	
Total Revenues	403,049	377,721	403,891	(26,170)	452,208	414,014	430,847
Expenses							
Wages & Employee Related Expenses							
Salaries	50,064	32,710	24,350	8,360	41,290	40,498	46,355
Benefits	14,578	9,709	10,378	(669)	14,418	15,263	15,700
Total Wages, Benefits and Employee Related Expenses	64,642	42,419	34,728	7,691	55,708	55,761	62,055
Operating Expenses							
Material and Supplies	43,413	29,628	37,844	(8,216)	72,427	50,328	46,006
Contracted Services	25,295	16,907	5,820	11,087	17,458	11,968	11,807
Transfers to Reserves	269,699	269,699	269,699		306,615	295,957	260,017
Total Operating Expenses	338,407	316,234	313,363	2,871	396,500	358,253	317,830
Total Expenses	403,049	358,653	348,091	10,562	452,208	414,014	379,885
Net Departmental Position (Surplus)		(19,068)	(55,800)	36,732			(50,962)
Source Water Protection							
Revenues							
Grants							14,851
Transfers from Reserves	6,500	6,500	6,500		6,500	10,710	
Total Revenues	6,500	6,500	6,500		6,500	10,710	14,851
Expenses							
Wages & Employee Related Expenses							

D. Financial Report - Services by Department/Object
WATER AND SEWER SERVICES
Operating Fund
For period ending August 31, 2022

	Total Budget	YTD Budget	YTD Actuals	YTD Budget to Actual Variance	Total 2021	Total 2020	Total 2019
Total Wages, Benefits and Employee Related Expenses							
Operating Expenses							
Material and Supplies							23
Contracted Services	6,500	4,336	4,333	3	6,500	8,500	10,500
Total Operating Expenses	6,500	4,336	4,333	3	6,500	8,500	10,523
Total Expenses	6,500	4,336	4,333	3	6,500	8,500	10,523
Net Departmental Position (Surplus)		(2,164)	(2,167)	3		(2,210)	(4,328)
Total WATER	(2)	136,685	51,350	85,335	1	(2,211)	(106,253)
STORM							
Storm Programs							
Revenues							
Transfers from Reserves					33,954		
Total Revenues					33,954		
Expenses							
Wages & Employee Related Expenses							
Salaries	19,142	12,468	5,630	6,838	7,358	17,547	18,537
Benefits	5,550	3,627	2,078	1,549	2,214	5,409	5,260
Total Wages, Benefits and Employee Related Expenses	24,692	16,095	7,708	8,387	9,572	22,956	23,797
Operating Expenses							
Material and Supplies	5,000	2,053	6,519	(4,466)	1,572	6,437	1,387
Contracted Services	14,240	4,886	2,619	2,267	9,030	8,401	2,895
Rents and Financial Expenses	1,000	664		664		161	
Transfers to Reserves					23,330		
Non-TCA Capital Expenditures					33,954		
Total Operating Expenses	20,240	7,603	9,138	(1,535)	67,886	14,999	4,282
Total Expenses	44,932	23,698	16,846	6,852	77,458	37,955	28,079
Net Departmental Position (Surplus)	44,932	23,698	16,846	6,852	43,504	37,955	28,079
Total STORM	44,932	23,698	16,846	6,852	43,504	37,955	28,079
Total WATER AND SEWER SERVICES	44,931	95,266	(28,153)	123,419	43,504	684,126	749,870
Total 01 Revenue Fund	44,931	95,266	(28,153)	123,419	43,504	684,126	749,870
Total WATER AND SEWER SERVICES	44,931	95,266	(28,153)	123,419	43,504	684,126	749,870