

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
MUNICIPAL SERVICES						
GENERAL GOVERNMENT						
Revenue						
Tax Certificates	12,375	8,450	11,612	11,612		
Licence Fee	712	1,523	1,098	2,000	902	(82.1%)
Permit Fee	350	630	360	500	140	(38.9%)
Misc Charges		736				
Admin Fees		10				
Gov Tsfr - Provincial	1,681,377	1,622,300	1,659,300	1,627,000	(32,300)	1.9%
Resale Materials	89	75	72	72		
Grants - Federal		2,100				
Donations						
Kinsmen Pavillion	43,175					
Grants Other	42,200	1,133	18,000	3,000	(15,000)	83.3%
Investment Income	49,228	10,000	103,894	103,894		
Interest Income	92,927	220,305	122,990	122,990		
Misc Revenue	9,201	90,181	14,548	14,548		
Land Sales	317	270,641		299,600	299,600	
Insurance Proceeds	33,546					
Total Revenue	-1,965,497	-2,228,084	-1,931,874	-2,185,216	-253,342	13.1%
Expenses						
Wages						
Salaries & Wages	510,683	542,654	527,636	683,125	155,489	29.5%
Wages Student		15,315	8,868	6,221	-2,647	(29.8%)
Honorariums	96,414	96,211	104,470	108,687	4,217	4.0%
Wages Overtime						
Wages Vacation	13,158	8,412	815	653	-162	(19.9%)
Wages Stats	2,727	3,776				
Wages Sick Pay	4,599	3,150				

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Total Wages	627,581	669,518	641,789	798,686	156,897	24.4%
Employee Benefits & Expenses						
Employee Benefits	156,628	171,324	144,070	200,798	56,728	39.4%
Clothing Allowance	2,518	988	2,200	850	-1,350	(61.4%)
Change in PEB	13,535					
Boot Allowance			1,000	250	-750	(75.0%)
Mileage	1,153	2,744	5,871	4,530	-1,341	(22.8%)
Conferences	2,073	5,456	6,010	12,078	6,068	101.0%
Training	5,578	4,858	7,235	15,305	8,070	111.5%
Memberships	28,888	27,768	29,576	27,484	-2,092	(7.1%)
Total Employee Benefits & Expenses	210,373	213,138	195,962	261,295	65,333	33.3%
Total Wages & Benefits	837,954	882,656	837,751	1,059,981	222,230	26.5%
Operating Expenses						
Contracted Services	154,032	159,411	169,410	131,903	-37,507	(22.1%)
Advertising	2,502	762	1,000	1,000		
Legal Services	63,786	143,819	47,750	75,000	27,250	57.1%
Insurance	50,331	57,651	55,040	63,516	8,476	15.4%
Courier Service	194	65	185	180	-5	(2.7%)
Software Licence	43,970	62,893	38,937	85,088	46,151	118.5%
Bldg Mtce	1,782	6,859	1,030	1,000	-30	(2.9%)
Vehicle Repair		244				
Material & Supplies	4,463	10,466	5,586	5,728	142	2.5%
Office Supplies	20,477	18,632	12,643	13,402	759	6.0%
Cleaning Supplies	186		100	106	6	6.0%
Election	1,476	30,883	24,749	2,500	-22,249	(89.9%)
Publications		530	31	33	2	6.5%
Meeting	1,212	1,288	1,500	8,250	6,750	450.0%
Computer Supplies	24,343	5,392	27,379	2,000	-25,379	(92.7%)
Natural Gas				4,000	4,000	
Propane	3,716	3,974	5,783		-5,783	(100.0%)
Hydro	4,326	5,705	4,829	5,119	290	6.0%
Property Taxes		1,787		1,894	1,894	

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Room Rental	21,303	17,963	20,215	10,778	-9,437	(46.7%)
Telephone	7,160	6,886	6,723	7,173	450	6.7%
Miscellaneous		2,839	2,500		-2,500	(100.0%)
Strategic Initiatives		1,628		1,000	1,000	
Pandemic Costs	14,850	13,684	10,000		-10,000	(100.0%)
Write Off	-2,552					
Write Off	63,503	54,019	36,050	57,062	21,012	58.3%
Council Projects/Grants	-50					
Newsletter	6,299					
Postage	10,984	21,721	15,325	15,325		
Bank Charges	10,242	13,556	7,500	13,500	6,000	80.0%
Total Operating Expenses	508,535	642,657	494,265	505,557	11,292	2.3%
Departmental Tax Requirements (Revenue)	-619,008	-702,771	-599,858	-619,678	-19,820	3.3%
Reserve Transfers						
Due to/from Kinsmen Loan	43,175					
Transfer to Reserve	1,305,715	1,043,507	1,041,608	1,411,204	369,596	35.5%
Transfer from Reserve	-213,881	-179,544	-178,353	-45,778	132,575	(74.3%)
Total Reserve Transfers	1,135,009	863,963	863,255	1,365,426	502,171	58.2%
Net Departmental Position	516,001	161,192	263,397	745,748	482,351	183.1%
Other Expenses						
Amortization						
Total of Department	516,001	161,192	263,397	745,748	482,351	183.1%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
PROTECTION SERVICES						
Revenue						
Service Calls	18,559		10,466	10,707	241	(2.3%)
Service Agreement - Ops	62,357	67,485	64,221	76,270	12,049	(18.8%)
Service Agreement - Cap	57,609	59,606	59,334	63,183	3,849	(6.5%)
Stand By	11,147	19,010	11,627	4,371	(7,256)	62.4%
Compliance Letters			101		(101)	100.0%
Inspections	3,526	808	3,837	2,700	(1,137)	29.6%
Rental Income		50				
Misc Lease	25,500	28,500	28,500	28,500		
Misc Charges			1,486		(1,486)	100.0%
Tiered Response	15,000	20,000	10,000	10,000		
Incident Response	10,441	67,076	29,491	34,491	5,000	(17.0%)
Gov Tsfr - Provincial	16,655	9,507	14,688	13,624	(1,064)	7.2%
Grants - Provincial			25,000		(25,000)	100.0%
Donations	3,150	4,816				
Chatsworth Operating	61,363	69,799	71,444	78,869	7,425	(10.4%)
Chatsworth Capital	6,110	5,748	5,748	5,419	(329)	5.7%
Misc Revenue	3,857	7,401	3,522	3,000	(522)	14.8%
Equipment Sales	7,112					
Bell Mobility Hydro	12,792	15,808	13,153	13,153		
Total Revenue	-315,178	-375,614	-352,618	-344,287	8,331	(2.4%)
Expenses						
Wages						
Salaries & Wages	28,754	113,364	114,104	122,167	8,063	7.1%
Wages on Call			7,206		-7,206	(100.0%)
Wages Vacation			1,188	1,207	19	1.6%
Wages Honorariums	35,248	36,082	39,500	40,001	501	1.3%
Wages Fire Calls	105,613	96,125	111,970	112,614	644	0.6%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Wages Fire Practice	48,738	19,976	59,020	94,735	35,715	60.5%
Wages Meetings	18,893	10,688	7,339	6,805	-534	(7.3%)
Wages Mutual Aid		600	3,870	6,534	2,664	68.8%
Wages Educ & Training	13,477	28,948	15,695	30,334	14,639	93.3%
Wages Truck Check	4,915	4,831	12,011	16,334	4,323	36.0%
Wages Fire Prevention	15,926	14,539	2,536	6,126	3,590	141.6%
Wages Admin	8,097	10,396	10,000	4,900	-5,100	(51.0%)
Wages Inspections	1,312	300	2,736	6,126	3,390	123.9%
Wages Misc	4,000	4,262	4,123	4,370	247	6.0%
Wages Pandemic	2,533	-33				
Total Wages	287,506	340,078	391,298	452,253	60,955	15.6%
Employee Benefits & Expenses						
Employee Benefits	26,838	55,577	48,097	54,266	6,169	12.8%
Clothing Allowance	5,478	9,355	13,020	7,027	-5,993	(46.0%)
Boot Allowance	14,307	390	509		-509	(100.0%)
Mileage	2,268	3,239	3,793	3,500	-293	(7.7%)
Conferences	137	1,832	3,260	5,918	2,658	81.5%
Training	15,192	15,484	18,113	62,431	44,318	244.7%
Memberships	2,010	2,191	1,852	3,712	1,860	100.4%
Drivers Licences/Medicals		582		4,395	4,395	
Total Employee Benefits & Expenses	66,230	88,650	88,644	141,249	52,605	59.3%
Total Wages & Benefits	353,736	428,728	479,942	593,502	113,560	23.7%
Operating Expenses						
Contracted Services	18,772	12,201	13,566	8,243	-5,323	(39.2%)
Legal Services	742	84	1,000	1,060	60	6.0%
Insurance	49,658	55,508	47,843	57,208	9,365	19.6%
Dispatch	18,267	21,085	18,932	22,011	3,079	16.3%
Software Licence		10,917		14,625	14,625	
Contract OPP	1,183,127	1,083,093	1,181,558	1,144,516	-37,042	(3.1%)
Bldg Mtce	9,549	10,955	9,862	10,228	366	3.7%
Equip Mtce	8,960	7,016	9,171	9,720	549	6.0%
Vehicle Repair	18,087	20,217	22,879	22,591	-288	(1.3%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Material & Supplies	44,960	14,371	38,402	40,395	1,993	5.2%
Office Supplies	1,449	804	2,605	1,000	-1,605	(61.6%)
Air/Oxygen Bottles	2,857	2,170	3,547	4,028	481	13.6%
Defibrillator Supplies	788	962	2,040	2,162	122	6.0%
Fire Extinguishers	416		896	950	54	6.0%
Fire Prevention	1,233	704	27,275	4,651	-22,624	(82.9%)
Inspection	31		466	494	28	6.0%
Small Tools	1,748	46	1,326	1,406	80	6.0%
Vehicle Licences			120	127	7	5.8%
Tanker Truck	817	3,439	1,620	1,717	97	6.0%
Meeting			1,000	3,000	2,000	200.0%
Computer Supplies		1,770				
Fuel	6,200	6,283	7,680	8,432	752	9.8%
Natural Gas	1,501	1,897	1,777	1,884	107	6.0%
Propane	3,629	5,720	4,526	7,949	3,423	75.6%
Hydro	17,906	24,058	21,174	22,845	1,671	7.9%
Water & Sewer	2,964	3,021	3,213	2,715	-498	(15.5%)
Property Taxes		285		303	303	
Telephone	9,621	8,204	8,949	9,209	260	2.9%
Radio & Pager	6,627	4,453	3,349	4,550	1,201	35.9%
Radio Licence	1,675	783	1,725	1,470	-255	(14.8%)
Miscellaneous		367	750	750		
Pandemic Costs	523	807	1,932	470	-1,462	(75.7%)
Third Party Recovery	1,148	3,751				
Conservation Levy	84,446	89,206	89,206	98,618	9,412	10.6%
Total Operating Expenses	1,497,701	1,394,177	1,528,389	1,509,327	-19,062	(1.2%)
Departmental Tax Requirements (Revenue)	1,536,259	1,447,291	1,655,713	1,758,542	102,829	6.2%
Reserve Transfers						
Transfer to Capital	44,337	33,873	38,562	47,400	8,838	22.9%
Transfer to Reserve	241,158	146,334	146,334	150,183	3,849	2.6%
Int Transfer				-1	-1	

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Transfer from Reserve	-17,029	-1,932	-1,932	-46,339	-44,407	2,298.5%
Total Reserve Transfers	268,466	178,275	182,964	151,243	-31,721	(17.3%)
Net Departmental Position	1,804,725	1,625,566	1,838,677	1,909,785	71,108	3.9%
Other Expenses						
Amortization						
Total of Department	1,804,725	1,625,566	1,838,677	1,909,785	71,108	3.9%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
TRANSPORTATION SERVICES						
Revenue						
Aggregate Resources	21,889	24,690	35,000	35,000		
Fee For Service	43,285	32,986	30,000	30,000		
Permit Fee	2,132	1,910	950	2,000	1,050	(110.5%)
Gov Tsfr - Provincial						
Grants - Federal	8,524					
Grants Other	5,985					
Misc Revenue			126	126		
Equipment Sales	9,682			8,000	8,000	
Fines	30	168				
Total Revenue	-91,527	-59,754	-66,076	-75,126	-9,050	13.7%
Expenses						
Wages						
Salaries & Wages	410,915	430,430	777,116	822,436	45,320	5.8%
Wages Student		24,615	12,596	23,731	11,135	88.4%
Wages on Call						
Wages Dust Control	2,668	2,028				
Wages Grading	33,899	30,652				
Wages Grass Mtce	12,747	11,217				
Wages Litter Pickup	425	331				
Wages Mtce	4,869	2,213				
Wages Patching	9,472	10,225				
Wages Resurfacing	5,700	1,450				
Wages Shoulder Mtce	7,473	4,162				
Wages Sidewalks	10,806	1,495				
Wages Sweeping	11,787	9,541				
Wages Trees	28,984	21,685				
Wages Grading OT	42	291				

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Wages Overtime		128				
Wages Sidewalk OT	326	239				
Wages Sweeping OT	168	21				
Wages Trees OT	229	466				
Wages Overtime	53,068	69,166	44,498	44,498		
Wages Standby	17,704	28,640				
Wages Vacation	63,357	60,707	4,786	4,913	127	2.7%
Wages Stats	35,137	43,000				
Wages Sick Pay	59,867	40,129				
Wages Health & Safety	13,070	16,358				
Wages Conferences	434	1,492				
Wages Lic Renewals	384					
Total Wages	783,531	810,681	838,996	895,578	56,582	6.7%
Employee Benefits & Expenses						
Employee Benefits	217,192	243,800	219,344	245,239	25,895	11.8%
Clothing Allowance	5,126	3,313	7,200	6,825	-375	(5.2%)
Drivers Licences (inactive)	111					
Boot Allowance	2,369	2,824	4,150	5,088	938	22.6%
Conferences	879		2,000	1,500	-500	(25.0%)
Training	6,204	5,133	9,300	6,000	-3,300	(35.5%)
Memberships	915	1,873	1,250	1,775	525	42.0%
Drivers Licences/Medicals		462		475	475	
Total Employee Benefits & Expenses	232,796	257,405	243,244	266,902	23,658	9.7%
Total Wages & Benefits	1,016,327	1,068,086	1,082,240	1,162,480	80,240	7.4%
Operating Expenses						
Contracted Services	53,440	86,567	69,200	78,380	9,180	13.3%
Eng Services	1,272	1,473	1,275	1,000	-275	(21.6%)
Legal Services	3,627	1,562				
Insurance	60,231	73,029	68,432	81,827	13,395	19.6%
Courier Service	34	28	45	36	-9	(20.0%)
Bldg Mtce	5,613	8,069	8,000	8,480	480	6.0%
Vehicle Parts		52,421		75,000	75,000	

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Vehicle Repair	120,545	75,066	150,000	75,000	-75,000	(50.0%)
Contracts Dust Ctrl	82,333	108,903	84,800	100,000	15,200	17.9%
Contracts Resurfacing	423,225	470,613	465,550	492,500	26,950	5.8%
Contracts Sidewalks	4,912	2,521	2,000	1,500	-500	(25.0%)
Contracts Tree Mtce	15,925	25,561	10,000	10,600	600	6.0%
Material & Supplies	91,440	99,626	99,140	109,623	10,483	10.6%
Office Supplies	2,361	61	400	200	-200	(50.0%)
Health & Safety Supplies	2,308	2,808	900	2,600	1,700	188.9%
Small Tools	2,455	3,593	5,000	5,000		
Sidewalks	2,964	4,140	2,000	4,000	2,000	100.0%
Maintenance	555					
Patching Materials	5,730	4,885	4,500	15,000	10,500	233.3%
Trees	5,682	568	9,700	10,300	600	6.2%
Vehicle Licences	665	16,272	15,000	16,000	1,000	6.7%
Grease/Oil	5,960	8,423	4,600	7,500	2,900	63.0%
Fuel	148,072	266,035	185,192	214,000	28,808	15.6%
Natural Gas		4,017		9,000	9,000	
Propane		4,306				
Hydro	60,620	64,645	68,654	72,773	4,119	6.0%
Water & Sewer	1,332	759	1,400	1,400		
Furnace Oil	8,879	4,548	9,500		-9,500	(100.0%)
Equip Rental	275	990	5,300	5,575	275	5.2%
Telephone	4,060	4,781	4,400	4,592	192	4.4%
Radio Licence	892	922	900	930	30	3.3%
Strategic Initiatives				10,000	10,000	
Pandemic Costs	3,533	1,175				
S.M.A.R.T	50,764	52,287	52,287	55,947	3,660	7.0%
Total Operating Expenses	1,169,704	1,450,654	1,328,175	1,468,763	140,588	10.6%
Departmental Tax Requirements (Revenue)	2,094,504	2,458,986	2,344,339	2,556,117	211,778	9.0%
Reserve Transfers						
Transfer to Capital	16,445					

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Transfer to Reserve	238,399	120,000	120,000	120,000		
Transfer from Reserve	-64,091			-10,000	-10,000	
Total Reserve Transfers	190,753	120,000	120,000	110,000	-10,000	(8.3%)
Net Departmental Position	2,285,257	2,578,986	2,464,339	2,666,117	201,778	8.2%
Other Expenses						
Amortization						
Total of Department	2,285,257	2,578,986	2,464,339	2,666,117	201,778	8.2%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
ENVIRONMENTAL SERVICES						
Revenue						
Flat Fee Tax - Res	283,457	290,795	289,000	335,240	46,240	(16.0%)
Flat Fee Tax - Com	19,344	19,760	19,730	22,887	3,157	(16.0%)
Waste Coll - Bag Tags	10,766	7,683	8,600	10,062	1,462	(17.0%)
Capital Levy	915	21,160				
Tipping	8,391	412	7,228	7,228		
Mattress Tipping	5,095	4,924	4,396	4,396		
Construction Waste	32,226	29,045	27,867	27,867		
Carpet Tipping	334	910	298	298		
Household Tipping	36,327	23,819	36,945	36,945		
Appliance Freon	3,390	2,460	2,753	2,753		
Shingle Tipping	4,779	2,275	4,650	4,650		
Plastic Tipping	77	60	7	7		
Wood Tipping	14,726	22,486	13,340	13,340		
Scrap Sales	22,661	18,489	19,495	19,495		
Ewaste Tipping	430	1,310	921	921		
Furniture / Unit	2,830	2,884	2,000	2,000		
Asbestos		3,992				
Blue Box Sales	310	646	300	600	300	(100.0%)
Misc Revenue	(116)	1	16	16		
Total Revenue	-445,942	-453,111	-437,546	-488,705	-51,159	11.7%
Expenses						
Wages						
Salaries & Wages	99,669	93,391	89,342	90,257	915	1.0%
Wages Student		3,548	8,779	8,779		
Wages on Call		576				
Wages Overtime	1,271	1,319	1,504	1,504		
Wages Vacation		21	1,624	1,444	-180	(11.1%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Total Wages	100,940	98,855	101,249	101,984	735	0.7%
Employee Benefits & Expenses						
Employee Benefits	25,532	27,553	22,681	25,316	2,635	11.6%
Total Employee Benefits & Expenses	25,532	27,553	22,681	25,316	2,635	11.6%
Total Wages & Benefits	126,472	126,408	123,930	127,300	3,370	2.7%
Operating Expenses						
Contracted Services	245,444	269,717	268,219	295,803	27,584	10.3%
Advertising						
Eng Services	21,800	21,309	29,580	24,000	-5,580	(18.9%)
Lab Services	7,157	2,396	8,700	8,700		
Vehicle Repair						
Material & Supplies	32,738	1,914	32,000	6,559	-25,441	(79.5%)
Fuel						
Propane		29				
Hydro	1,290	906	1,480	1,569	89	6.0%
Property Taxes		26,253		27,828	27,828	
Room Rental						
Equip Rental						
Telephone	1,102	1,334	1,404	867	-537	(38.2%)
Strategic Initiatives						
Third Party Recovery						
Costs of Inventory Sold		1,597				
Total Operating Expenses	309,531	325,455	341,383	365,326	23,943	7.0%
Departmental Tax Requirements (Revenue)	-9,939	-1,248	27,767	3,921	-23,846	(85.9%)
Reserve Transfers						
Total Reserve Transfers						
Net Departmental Position	-9,939	-1,248	27,767	3,921	-23,846	(85.9%)
Other Expenses						

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Acc Exp Landfill Closure & Post Closure	-18,742					
Total of Department	-28,681	-1,248	27,767	3,921	-23,846	(85.9%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
HEALTH SERVICES						
Revenue						
Burial w/Cremation	1,200					
Interment	17,600	16,500	19,550	19,550		
Interment Weekend	2,367	3,250	4,350	4,350		
Cremation	7,525	11,075	7,825	7,825		
Mortuary	1,060	1,060	1,270	1,270		
Columbarium Engraving	3,835	5,178	4,142	4,142		
Rental Income	78,505	80,452	78,449	86,070	7,621	(9.7%)
Misc Charges	1,125	750	300	300		
Donations		2,059	1,000		(1,000)	100.0%
Interest Income	6,620	988	5,668	5,668		
Misc Revenue		3,852				
Land Sales	16,200	13,050	7,980	12,480	4,500	(56.4%)
Land Sales Cremation	300		592	592		
Land Sales Columbarium	14,000	19,600	13,800	13,800		
Total Revenue	-150,337	-157,814	-144,926	-156,047	-11,121	7.7%
Expenses						
Wages						
Salaries & Wages	4,079	3,980	46,140	51,462	5,322	11.5%
Wages Reg Burial	13,507	10,462				
Wages Mlce	50,865	30,658				
Wages Student		23,885	34,400	29,391	-5,009	(14.6%)
Wages Overtime	1,852	3,136	478	478		
Wages Vacation		474	2,358	2,149	-209	(8.9%)
Total Wages	70,303	72,595	83,376	83,480	104	0.1%
Employee Benefits & Expenses						
Employee Benefits	14,346	17,005	13,716	15,600	1,884	13.7%
Total Employee Benefits & Expenses	14,346	17,005	13,716	15,600	1,884	13.7%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Total Wages & Benefits	84,649	89,600	97,092	99,080	1,988	2.0%
Operating Expenses						
Contracted Services	41,581	64,640	52,988	64,299	11,311	21.3%
Legal Services		2,301				
Insurance	4,440	5,384	5,045	6,034	989	19.6%
Columbarium Engraving	672	5,515	4,142	4,391	249	6.0%
Software Licence				3,663	3,663	
Bldg Mtce		865	812	1,861	1,049	129.2%
Material & Supplies	8,923	11,260	15,933	11,566	-4,367	(27.4%)
Fuel	27		401	425	24	6.0%
Propane	7,149	10,559	9,810	11,329	1,519	15.5%
Hydro	8,376	10,232	12,574	13,329	755	6.0%
Water & Sewer	1,702	1,600	2,169	2,299	130	6.0%
Property Taxes		1,260		1,336	1,336	
Internment Buyback		458	927	927		
Total Operating Expenses	72,870	114,074	104,801	121,459	16,658	15.9%
Departmental Tax Requirements (Revenue)	7,182	45,860	56,967	64,492	7,525	13.2%
Reserve Transfers						
Transfer to Capital						
Transfer to Reserve	34,648	14,271	14,271	23,066	8,795	61.6%
Transfer from Reserve	-22,539	-26,000	-26,000	-20,000	6,000	(23.1%)
Total Reserve Transfers	12,109	-11,729	-11,729	3,066	14,795	(126.1%)
Net Departmental Position	19,291	34,131	45,238	67,558	22,320	49.3%
Other Expenses						
Amortization						
Total of Department	19,291	34,131	45,238	67,558	22,320	49.3%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
RECREATION AND CULTURE						
Revenue						
Programs Seniors			1,300	1,300		
Programs Other		1,170	3,570	3,570		
Spec Events		265	1,050	1,050		
Program Reg	54,995	88,620	60,452	80,549	20,097	(33.2%)
Exercise			3,060	3,060		
Lessons		246	24,169	27,478	3,309	(13.7%)
Season Pass		5,152	4,182	4,800	618	(14.8%)
Admissions	15,246	30,199	7,428	7,428		
Curling	27,889	46,825	48,053	48,053		
Rental Income	92,434	107,102	113,526	117,327	3,801	(3.3%)
Ball Field Rentals	4,463	10,955	11,252	11,122	(130)	1.2%
Soccer Field Rentals	881	2,107	1,706	2,206	500	(29.3%)
Horse Ring Rentals	276	422	500	500		
Ice Rental	222,894	257,755	252,680	252,680		
Floor Rental	5,319	11,129	14,078	14,078		
Pavillion Rental	3,584	7,429	3,525	6,386	2,861	(81.2%)
Misc Lease	12,759	12,623	13,388	13,388		
Misc Charges	328	2,185	1,545	1,545		
Ad Revenue	5,303	10,706	5,577	5,577		
Admin Fees	1,853	2,444		1,000	1,000	
Insurance Fee	3,485	9,002	3,315	6,000	2,685	(81.0%)
Gov Tsfr - Provincial	3,154					
Vending Machines		918				
Resale Materials	526	108	250	250		
Grants - Federal	17,384	20,300	7,000	7,000		
Donations	6,079	167,616	100	100		
Grants Other	19,610	5,865	14,000	16,250	2,250	(16.1%)
Refund	3,688	5,646	9,661	9,661		
Equipment Sales	3,316					

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Total Revenue	-505,466	-806,789	-605,367	-642,358	-36,991	6.1%
Expenses						
Wages						
Salaries & Wages	588,210	455,904	613,623	626,939	13,316	2.2%
Wages Student		173,622	230,361	231,880	1,519	0.7%
Wages on Call	1,625	2,000	5,884	5,884		
Wages Overtime			1,997	1,997		
Wages Vacation	33,740	37,954	14,212	14,678	466	3.3%
Wages Stats	18,443	24,249				
Wages Sick Pay	14,298	23,623				
Wages Health & Safety	330	91				
Wages Pandemic	44,677	13,749				
Total Wages	701,323	731,192	866,077	881,378	15,301	1.8%
Employee Benefits & Expenses						
Employee Benefits	165,310	186,974	186,904	199,615	12,711	6.8%
Clothing Allowance	3,681	1,485	4,275	4,275		
Boot Allowance	336	649	2,438	2,438		
Mileage	1,307	926	2,163	2,163		
Conferences	1,068		773		-773	(100.0%)
Training	4,625	2,748	5,982	7,890	1,908	31.9%
Memberships		1,068		2,550	2,550	
Total Employee Benefits & Expenses	176,327	193,850	202,535	218,931	16,396	8.1%
Total Wages & Benefits	877,650	925,042	1,068,612	1,100,309	31,697	3.0%
Operating Expenses						
Contracted Services	35,144	55,158	47,274	50,113	2,839	6.0%
Advertising			335	355	20	6.0%
Legal Services		64				
Insurance	65,935	78,543	73,689	87,488	13,799	18.7%
Lab Services	51	43	45	48	3	6.7%
Software Licence		7,787	7,460	7,908	448	6.0%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Bldg Mtce	17,694	18,428	17,240	18,274	1,034	6.0%
Equip Mtce	11,492	13,359	21,713	25,303	3,590	16.5%
Mat'l Ice Plant	31,676	38,172	40,392	42,815	2,423	6.0%
Material & Supplies	41,115	84,286	87,896	83,410	-4,486	(5.1%)
Office Supplies	295	63	206	218	12	5.8%
Fuel	6,004	3,341	6,427	6,132	-295	(4.6%)
Natural Gas	7,462	11,532	8,621	9,138	517	6.0%
Propane	46,384	62,885	75,406	67,463	-7,943	(10.5%)
Hydro	156,378	164,986	247,800	220,977	-26,823	(10.8%)
Water & Sewer	29,325	26,201	44,765	50,451	5,686	12.7%
Property Taxes		4,185		4,437	4,437	
Equip Rental	6,219	7,694	8,098	7,973	-125	(1.5%)
Telephone	8,230	7,649	8,798	9,326	528	6.0%
Strategic Initiatives				30,000	30,000	
Pandemic Costs	339	204	1,596		-1,596	(100.0%)
Write Off	-13,040	-338				
Newsletter						
Costs of Inventory Sold	454		26		-26	(100.0%)
Total Operating Expenses	451,157	584,242	697,787	721,829	24,042	3.4%
Departmental Tax Requirements (Revenue)	823,341	702,495	1,161,032	1,179,780	18,748	1.6%
Reserve Transfers						
Transfer to Capital	13,295		37,500		-37,500	(100.0%)
Transfer to Reserve	182,429	12,794	12,794	27,033	14,239	111.3%
Transfer from Reserve	-57,592	-89,235	-89,235	-2,000	87,235	(97.8%)
Total Reserve Transfers	138,132	-76,441	-38,941	25,033	63,974	(164.3%)
Net Departmental Position	961,473	626,054	1,122,091	1,204,813	82,722	7.4%
Other Expenses						
Amortization						
Total of Department	961,473	626,054	1,122,091	1,204,813	82,722	7.4%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
PLANNING AND DEVELOPMENT						
Revenue						
Ad Revenue		3,906	5,645	5,645		
Admin Fees	85		500	500		
Grants - Provincial	38,149		12,360	12,360		
Donations	507					
Grants Other	3,200	2,500	3,000	5,500	2,500	(83.3%)
Misc Revenue	1,900					
Due to Ont flow-through	41,500					
Tile Drain on Taxes	125,069	75,026	75,026	75,026		
Cleanout Asses	75,917	98	80,000	80,000		
Total Revenue	-286,327	-81,530	-176,531	-179,031	-2,500	1.4%
Expenses						
Wages						
Salaries & Wages	90,707	39,934	98,871	101,194	2,323	2.3%
Wages Student		7,474	14,313	18,531	4,218	29.5%
Wages Overtime		235				
Wages Vacation			746	811	65	8.7%
Total Wages	90,707	47,643	113,930	120,536	6,606	5.8%
Employee Benefits & Expenses						
Employee Benefits	29,362	19,906	27,720	29,747	2,027	7.3%
Clothing Allowance	355			300	300	
Mileage	72		373	373		
Conferences	678		1,545	1,545		
Training	1,170		1,854	1,854		
Memberships	10,160	5,916	1,307	6,307	5,000	382.6%
Total Employee Benefits & Expenses	41,797	25,822	32,799	40,126	7,327	22.3%
Total Wages & Benefits	132,504	73,465	146,729	160,662	13,933	9.5%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Operating Expenses						
Contracted Services	134,985	20,409	98,327	134,670	36,343	37.0%
Advertising	1,606	11,667	25,840	10,900	-14,940	(57.8%)
Eng Services	19,659	22,065	24,720	26,203	1,483	6.0%
Legal Services		5,597		6,000	6,000	
Software Licence	4,844	7,416		7,450	7,450	
Material & Supplies	4,328	5,600	10,476	10,639	163	1.6%
Publications			515	4,900	4,385	851.5%
Vehicle Licences			1,500		-1,500	(100.0%)
Fuel			500	530	30	6.0%
Hydro	2,478	2,569	3,160	3,350	190	6.0%
Room Rental						
Telephone	837	701	982	991	9	0.9%
Strategic Initiatives	2,454	36,178	64,015	41,776	-22,239	(34.7%)
Due to Ont flow-through	100,260	46,404	55,307	55,307		
Business Events	6,372		7,500	7,500		
DT Revitalization P.	5,620	9,723	7,000	7,000		
DT Revitalization C.	10,656		7,000	7,000		
DT Revitalization T.	4,526		7,000	7,000		
DT Revitalization A.			3,500	3,500		
Youth Council	955		1,000	1,000		
Grants to Landowner	41,500					
Community Grant		82,487				
Council Projects/Grants	18,236	25,739	30,598	30,598		
Interest	23,111	19,585	19,719	19,719		
Total Operating Expenses	382,427	296,140	368,659	386,033	17,374	4.7%
Departmental Tax Requirements (Revenue)	228,604	288,075	338,857	367,664	28,807	8.5%
Reserve Transfers						
Transfer to Capital	275					
Transfer to Reserve	55,406					
Transfer from Reserve	-45,909	-77,266	-70,000	-15,000	55,000	(78.6%)

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

		December	2022	2023	Budget	Budget
	2021	2022	Council Approved	Council Draft 1	\$	%
	Actuals	Actuals	2022 Total Budget	2023 Total Budget	Variance	Variance
Total Reserve Transfers	9,772	-77,266	-70,000	-15,000	55,000	(78.6%)
Net Departmental Position	238,376	210,809	268,857	352,664	83,807	31.2%
Other Expenses						
Total of Department	238,376	210,809	268,857	352,664	83,807	31.2%
Total MUNICIPAL SERVICES	5,796,442	5,235,490	6,030,366	6,950,606	920,240	15.3%
Total MUNICIPAL SERVICES	5,796,442	5,235,490	6,030,366	6,950,606	920,240	15.3%