

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
MUNICIPAL SERVICES								
GENERAL GOVERNMENT								
Revenue								
Tax Certificates	8,450	8,350	11,612	10,000	10,000		(1,612)	13.9%
Licence Fee	1,523	983	2,000	2,000	2,000			
Permit Fee	630	505	500	500	500			
Misc Charges	736	1,076						#DIV/0!
Admin Fees	10	1						#DIV/0!
Gov Tsfr - Provincial	1,622,300	1,627,000	1,627,000	1,627,000	1,627,000			
Resale Materials	75	37	72	72	72			
Grants - Federal	2,100							#DIV/0!
Grants Other	14,194		3,000	3,000	3,000			
Investment Income	10,000		103,894	103,894	103,894			
Interest Income	259,212	524,842	344,845	344,845	344,845			
Misc Revenue	145,518	8,618	14,548	14,548	14,548			
Land Sales	288,413	146,549	299,600	300,000	300,000		400	(0.1%)
Total Revenue	-2,353,161	-2,317,961	-2,407,071	-2,405,859	-2,405,859		1,212	(0.1%)
Expenses								
Wages								
Salaries & Wages	558,561	576,894	634,529	638,087	638,087		3,558	0.6%
Wages Student	15,315		2,362	44,882	44,882		42,520	1,800.2%
Honorariums	96,211	102,080	103,609	107,766	107,766		4,157	4.0%
Wages Vacation	8,412	7,273	265	2,065	2,065		1,800	679.2%
Wages Stats	3,776	3,392						#DIV/0!
Wages Sick Pay	3,150	3,170						#DIV/0!
Total Wages	685,425	692,809	740,765	792,800	792,800		52,035	7.0%
Employee Benefits & Expenses								
Employee Benefits	181,958	204,485	188,587	200,903	200,903		12,316	6.5%
Clothing Allowance	1,601	445	850	350	350		-500	(58.8%)
Change in PEB	14,222							#DIV/0!
Boot Allowance			250				-250	(100.0%)
Mileage	2,744	3,592	4,530	4,000	4,000		-530	(11.7%)
Conferences	7,505	3,319	8,078	21,000	21,000		12,922	160.0%
Training	9,422	1,652	15,305	17,500	17,500		2,195	14.3%
Memberships	28,366	29,049	27,484	27,484	27,484			
Total Employee Benefits & Expenses	245,818	242,542	245,084	271,237	271,237		26,153	10.7%
Total Wages & Benefits	931,243	935,351	985,849	1,064,037	1,064,037		78,188	7.9%
Operating Expenses								

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	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Contracted Services	123,868	127,694	117,903	95,522	95,522		-22,381	(19.0%)
Advertising	762	2,232	1,000	1,540	1,540		540	54.0%
Legal Services	147,104	54,656	75,000	78,000	78,000		3,000	4.0%
Insurance	55,226	80,534	63,516	89,105	89,105		25,589	40.3%
Courier Service	70	-5	180	187	187		7	3.9%
Software Licence	72,993	101,119	85,088	102,195	102,195		17,107	20.1%
Bldg Mtce	6,915	2,091	1,000	1,040	1,040		40	4.0%
Vehicle Repair	244							#DIV/0!
Material & Supplies	13,160	7,638	5,728	5,987	5,987		259	4.5%
Office Supplies	19,540	15,841	13,402	13,938	13,938		536	4.0%
Cleaning Supplies		318	106	110	110		4	3.8%
Election	30,883	1,860	2,500	2,100	2,100		-400	(16.0%)
Publications	530	365	33	34	34		1	3.0%
Meeting	1,288	539	8,250	18,050	18,050		9,800	118.8%
Computer Supplies	5,500	3,198	2,000	2,080	2,080		80	4.0%
Fuel		129						#DIV/0!
Natural Gas	219	1,917	4,000	4,160	4,160		160	4.0%
Propane	4,782	-868						#DIV/0!
Hydro	5,705	5,607	5,119	5,324	5,324		205	4.0%
Property Taxes	1,787	1,833	1,894	1,995	1,995		101	5.3%
Room Rental	17,963	13,459	10,778				-10,778	(100.0%)
Telephone	10,472	11,682	9,013	11,373	11,373		2,360	26.2%
Miscellaneous	3,689	1,695						#DIV/0!
Strategic Initiatives	1,628	64	11,000	1,000	1,000		-10,000	(90.9%)
Pandemic Costs	13,684							#DIV/0!
Write Off	12,308	-567						#DIV/0!
Write Off	34,971	76,969	57,062	57,062	57,062			
Council Projects/Grants		124						#DIV/0!
Postage	21,371	11,328	15,325	15,325	15,325			
Interest	4,910	951						#DIV/0!
Bank Charges	5,291	5,955	13,500	13,500	13,500			
Total Operating Expenses	616,863	528,358	503,397	519,627	519,627		16,230	3.2%
Departmental Tax Requirements (Revenue)	-805,055	-854,252	-917,825	-822,195	-822,195		95,630	(10.4%)
Reserve Transfers								
Transfer to Capital	4,659							#DIV/0!
Transfer to Reserve	1,470,989	1,445,537	1,445,537	1,275,368	1,275,368		-170,169	(11.8%)
Transfer from Reserve	-208,119	-41,723	-41,723	-41,723	-41,723			
Total Reserve Transfers	1,262,529	1,403,814	1,403,814	1,233,645	1,233,645		-170,169	(12.1%)
Net Departmental Position	462,474	549,562	485,989	411,450	411,450		-74,539	(15.3%)

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	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Other Expenses								
Total of Department	462,474	549,562	485,989	411,450	411,450	-74,539		(15.3%)
PROTECTION SERVICES								
Revenue								
Service Calls	4,334		10,707	10,707	10,707			
Service Agreement - Ops	65,539	69,124	76,270	73,390	73,390	(2,880)		3.8%
Service Agreement - Cap	59,606	63,861	63,183	63,183	63,183			
Stand By	11,505	7,880	4,371	4,371	4,371			
Compliance Letters		114						#DIV/0!
Inspections	808	246	2,700	2,700	2,700			
Misc Lease	28,500	28,500	28,500	28,500	28,500			
Misc Charges		3,801						#DIV/0!
Tiered Response	10,000	10,000	10,000	10,000	10,000			
Incident Response	67,076	6,793	34,491	34,491	34,491			
Gov Tsfr - Provincial	11,542	5,679	13,624	13,624	13,624			
Donations	4,816	18,635						#DIV/0!
Chatsworth Operating	72,940	78,869	78,869	78,869	78,869			
Chatsworth Capital	4,954	5,419	5,419	5,419	5,419			
Misc Revenue	7,401	13,023	3,000	3,000	3,000			
Bell Mobility Hydro	15,808	14,992	13,153	13,153	13,153			
Total Revenue	-364,829	-326,936	-344,287	-341,407	-341,407		2,880	(0.8%)
Expenses								
Wages								
Salaries & Wages	115,003	126,220	124,364	134,265	134,265		9,901	8.0%
Wages Vacation			1,207	1,207	1,207			
Wages Honorariums	39,124	37,286	40,001	40,001	40,001			
Wages Fire Calls	104,256	73,300	112,614	117,120	117,120		4,506	4.0%
Wages Fire Practice	23,376	65,335	94,735	98,524	98,524		3,789	4.0%
Wages Meetings	10,889	8,993	6,805	7,078	7,078		273	4.0%
Wages Mutual Aid	600	1,899	6,534	6,795	6,795		261	4.0%
Wages Educ & Training	29,082	15,181	20,223	21,030	21,030		807	4.0%
Wages Truck Check	5,665	13,773	16,334	16,987	16,987		653	4.0%
Wages Fire Prevention	14,539	5,643	6,126	6,370	6,370		244	4.0%
Wages Admin	11,130	2,123	4,900	5,097	5,097		197	4.0%
Wages Inspections	434	511	6,126	6,370	6,370		244	4.0%
Wages Misc	4,262	296	4,370	4,545	4,545		175	4.0%
Wages Pandemic	-33							#DIV/0!
Total Wages	358,327	350,560	444,339	465,389	465,389		21,050	4.7%

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	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Employee Benefits & Expenses								
Employee Benefits	60,983	64,809	54,410	58,811	58,811		4,401	8.1%
Clothing Allowance	10,694	3,100	7,027	7,027	7,027			
Drivers Licences (inactive)		68						#DIV/0!
Boot Allowance	1,022							#DIV/0!
Mileage	4,179	1,507	3,500	2,750	2,750		-750	(21.4%)
Conferences	1,832	5,119	5,918	6,318	6,318		400	6.8%
Training	15,656	8,864	46,860	43,390	43,390		-3,470	(7.4%)
Memberships	2,191	3,599	3,712	3,835	3,835		123	3.3%
Drivers Licences/Medicals	732	1,309	4,395	1,800	1,800		-2,595	(59.0%)
Total Employee Benefits & Expenses	97,289	88,375	125,822	123,931	123,931		-1,891	(1.5%)
Total Wages & Benefits	455,616	438,935	570,161	589,320	589,320		19,159	3.4%
Operating Expenses								
Contracted Services	45,144	9,125	8,243	46,573	46,573		38,330	465.0%
Legal Services	4,247	7,530	1,060	5,602	5,602		4,542	428.5%
Insurance	52,949	61,198	57,208	64,429	64,429		7,221	12.6%
Dispatch	21,085	21,678	22,011	22,891	22,891		880	4.0%
Software Licence	12,742	16,164	14,625	15,210	15,210		585	4.0%
Contract OPP	1,181,556	1,160,590	1,144,516	1,172,311	1,172,311		27,795	2.4%
Bldg Mtce	12,048	15,378	10,228	10,637	10,637		409	4.0%
Equip Mtce	7,016	9,845	9,720	10,110	10,110		390	4.0%
Vehicle Repair	25,448	20,585	22,591	23,495	23,495		904	4.0%
Material & Supplies	14,449	9,874	40,395	42,011	42,011		1,616	4.0%
Office Supplies	853	2,726	1,000	500	500		-500	(50.0%)
Air/Oxygen Bottles	2,206	616	4,028	4,189	4,189		161	4.0%
Defibrillator Maintenance & Supplies	962	418	2,162	2,248	2,248		86	4.0%
Fire Extinguishers			950	988	988		38	4.0%
Fire Prevention	704	5,682	4,651	5,337	5,337		686	14.7%
Inspection			494				-494	(100.0%)
Small Tools	46	346	1,406	1,463	1,463		57	4.1%
Vehicle Licences			127	132	132		5	3.9%
Tanker Truck	3,439	9,578	1,717	1,786	1,786		69	4.0%
Meeting		1,424	3,000	4,120	4,120		1,120	37.3%
Computer Supplies	1,770							#DIV/0!
Fuel	9,186	9,356	8,432	10,065	10,065		1,633	19.4%
Natural Gas	2,138	1,768	1,884	1,959	1,959		75	4.0%
Propane	7,391	4,098	7,949	6,384	6,384		-1,565	(19.7%)
Hydro	24,058	28,476	20,845	21,679	21,679		834	4.0%
Water & Sewer	3,184	669	2,715	2,824	2,824		109	4.0%
Property Taxes	285	2,413	303	350	350		47	15.5%
Telephone	8,204	8,554	9,209	9,577	9,577		368	4.0%

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	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Radio & Pager	4,453	4,414	4,550	4,731	4,731		181	4.0%
Radio Licence	783	165	1,470	1,529	1,529		59	4.0%
Miscellaneous	367	281	750	750	750			
Pandemic Costs	1,011		470				-470	(100.0%)
Write Off	26,877	34,994						#DIV/0!
Third Party Recovery	3,751	9,718						#DIV/0!
Conservation Levy	89,206	96,353	96,354	98,549	98,549		2,195	2.3%
Total Operating Expenses	1,567,558	1,554,016	1,505,063	1,592,429	1,592,429		87,366	5.8%
Departmental Tax Requirements (Revenue)	1,658,345	1,666,015	1,730,937	1,840,342	1,840,342		109,405	6.3%
Reserve Transfers								
Transfer to Capital	35,254	36,996	47,400	47,400	47,400			
Transfer to Reserve	179,277	150,183	150,183	150,183	150,183			
Int Transfer			-1	-1	-1			
Transfer from Reserve	-8,826	-50,450	-50,450	-50,450	-50,450			
Total Reserve Transfers	205,705	136,729	147,132	147,132	147,132			
Net Departmental Position	1,864,050	1,802,744	1,878,069	1,987,474	1,987,474		109,405	5.8%
Other Expenses								
Total of Department	1,864,050	1,802,744	1,878,069	1,987,474	1,987,474		109,405	5.8%
TRANSPORTATION SERVICES								
Revenue								
Aggregate Resources	24,690	20,472	35,000	22,000	22,000		(13,000)	37.1%
Fee For Service	57,368	56,756	30,000	52,500	52,500		22,500	(75.0%)
Permit Fee	2,017	4,774	2,000	2,000	2,000			
Grants - Provincial	34,615							#DIV/0!
Grants - Other Govs	(11,812)							#DIV/0!
Misc Revenue	27,030	343	126	126	126			
Equipment Sales	1,448		8,000	18,000	18,000		10,000	(125.0%)
Fines	168	485						#DIV/0!
Total Revenue	-135,524	-82,830	-75,126	-94,626	-94,626		-19,500	26.0%
Expenses								
Wages								
Salaries & Wages	538,986	407,452	797,163	828,729	828,729		31,566	4.0%
Wages Student	24,615	17,877	26,019	27,790	27,790		1,771	6.8%
Wages Dust Control	2,028	2,719						#DIV/0!
Wages Grading	30,652	37,310						#DIV/0!

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Wages Grass Mtce	11,217	10,553						#DIV/0!
Wages Litter Pickup	331	258						#DIV/0!
Wages Mtce	2,213	6,110						#DIV/0!
Wages Patching	10,225	12,226						#DIV/0!
Wages Resurfacing	1,450	2,104						#DIV/0!
Wages Shoulder Mtce	4,162	1,600						#DIV/0!
Wages Sidewalks	1,495	3,054						#DIV/0!
Wages Sweeping	9,541	11,540						#DIV/0!
Wages Trees	21,685	18,115						#DIV/0!
Wages Grading OT	291	891						#DIV/0!
Wages Overtime	128							#DIV/0!
Wages Sidewalk OT	239	22						#DIV/0!
Wages Sweeping OT	21	218						#DIV/0!
Wages Trees OT	466	287						#DIV/0!
Wages Overtime	69,166	65,000	44,498	44,498	44,498			
Wages Standby	28,640	18,028						#DIV/0!
Wages Vacation	56,468	64,277	4,641	4,712	4,712		71	1.5%
Wages Stats	43,000	41,303						#DIV/0!
Wages Sick Pay	40,129	24,401						#DIV/0!
Wages Health & Safety	16,358	11,035						#DIV/0!
Wages Conferences	1,492	1,820						#DIV/0!
Total Wages	914,998	758,200	872,321	905,729	905,729		33,408	3.8%
Employee Benefits & Expenses								
Employee Benefits	252,180	249,212	240,754	252,716	252,716		11,962	5.0%
Clothing Allowance	4,611	4,955	6,825	6,825	6,825			
Drivers Licences (inactive)		580						#DIV/0!
Boot Allowance	3,274	2,815	5,088	5,088	5,088			
Mileage		183						#DIV/0!
Conferences		3,079	1,500	2,000	2,000		500	33.3%
Training	5,133	8,835	6,000	8,500	8,500		2,500	41.7%
Memberships	1,873	2,700	1,775	1,750	1,750		-25	(1.4%)
Drivers Licences/Medicals	462	405	475	580	580		105	22.1%
Total Employee Benefits & Expenses	267,533	272,764	262,417	277,459	277,459		15,042	5.7%
Total Wages & Benefits	1,182,531	1,030,964	1,134,738	1,183,188	1,183,188		48,450	4.3%
Operating Expenses								
Contracted Services	132,213	52,868	76,940	78,547	78,547		1,607	2.1%
Eng Services	1,473	1,577	1,000	1,500	1,500		500	50.0%
Legal Services	1,562							#DIV/0!
Insurance	69,370	81,368	81,827	90,010	90,010		8,183	10.0%
Courier Service	28	257	36	38	38		2	5.6%
Bldg Mtce	8,503	2,544	8,480	8,000	8,000		-480	(5.7%)

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Vehicle Parts	54,034	71,300	75,000	78,000	78,000		3,000	4.0%
Vehicle Repair	77,727	120,572	75,000	98,000	98,000		23,000	30.7%
Contracts Dust Ctrl	108,903	96,846	100,000	107,000	107,000		7,000	7.0%
Contracts Resurfacing	470,613	363,938	492,500	537,400	537,400		44,900	9.1%
Contracts Sidewalks	2,521	1,145	1,500	5,180	5,180		3,680	245.3%
Contracts Tree Mtce	25,561	7,663	10,600	10,600	10,600			
Contracts MTO	41	17		25	25		25	#DIV/0!
Material & Supplies	166,503	219,813	109,623	97,432	97,432		-12,191	(11.1%)
Office Supplies	61	283	200	208	208		8	4.0%
Health & Safety Supplies	2,808	1,044	2,600	2,500	2,500		-100	(3.8%)
Small Tools	3,593	3,955	5,000	5,000	5,000			
Sidewalks	4,140	562	4,000				-4,000	(100.0%)
Patching Materials	4,885	1,463	10,000	10,000	10,000			
Trees	1,102	19,270	10,300	10,712	10,712		412	4.0%
Vehicle Licences	30,354	14,075	16,000	16,640	16,640		640	4.0%
Grease/Oil	8,925	11,200	7,500	7,800	7,800		300	4.0%
Fuel	51,598	38,315	48,450	48,500	48,500		50	0.1%
Natural Gas	5,260	9,384	9,000	13,000	13,000		4,000	44.4%
Propane	5,113	-868						#DIV/0!
Hydro	64,645	70,361	71,360	74,214	74,214		2,854	4.0%
Water & Sewer	971	822	1,400	1,400	1,400			
Furnace Oil	4,548	2,052						#DIV/0!
Fuel/Clear Diesel	116,168	58,051	125,400	125,400	125,400			
Fuel/Dyed Diesel	131,959	80,003	111,150	115,596	115,596		4,446	4.0%
Equip Rental	990	290	5,575	5,595	5,595		20	0.4%
Telephone	4,848	4,423	4,592	5,228	5,228		636	13.9%
Radio Licence	922	985	930	985	985		55	5.9%
Strategic Initiatives			10,000				-10,000	(100.0%)
Pandemic Costs	1,175							#DIV/0!
S.M.A.R.T		107,132	55,947	74,174	74,174		18,227	32.6%
Total Operating Expenses	1,563,117	1,442,710	1,531,910	1,628,684	1,628,684		96,774	6.3%
Departmental Tax Requirements (Revenue)	2,610,124	2,390,844	2,591,522	2,717,246	2,717,246		125,724	4.9%
Reserve Transfers								
Transfer to Capital	14,645							#DIV/0!
Transfer to Reserve	126,232	151,516	151,516	239,525	303,218	63,693	151,702	100.1%
Change in TCA	-13,707							#DIV/0!
Transfer from Reserve	-141,239	-10,000	-10,000				10,000	(100.0%)
Total Reserve Transfers	-14,069	141,516	141,516	239,525	303,218	63,693	161,702	114.3%
Net Departmental Position	2,596,055	2,532,360	2,733,038	2,956,771	3,020,464	63,693	287,426	10.5%

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MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Other Expenses								
Total of Department	2,596,055	2,532,360	2,733,038	2,956,771	3,020,464	63,693	287,426	10.5%
ENVIRONMENTAL SERVICES								
Revenue								
Flat Fee Tax - Res	290,795	339,345	335,240	335,240	335,240			
Flat Fee Tax - Com	19,760	22,440	22,887	22,887	22,887			
Waste Coll - Bag Tags	7,683	8,430	10,062	10,062	10,062			
Capital Levy	21,670	20,824						#DIV/0!
Tipping	412	983	7,228	7,228	7,228			
Mattress Tipping	4,992	5,830	4,396	4,396	4,396			
Construction Waste	29,092	31,957	27,867	27,867	27,867			
Carpet Tipping	910	250	298	298	298			
Household Tipping	23,957	37,600	36,945	36,945	36,945			
Appliance Freon	2,490	3,164	2,753	2,753	2,753			
Shingle Tipping	2,275	1,998	4,650	4,650	4,650			
Plastic Tipping	60	93	7	7	7			
Wood Tipping	22,612	21,605	13,340	13,340	13,340			
Scrap Sales	18,489	15,692	19,495	19,495	19,495			
Ewaste Tipping	1,310	1,800	921	921	921			
Furniture / Unit	2,914	2,097	2,000	2,000	2,000			
Asbestos	3,992							#DIV/0!
Misc Charges	101,238							#DIV/0!
Blue Box Sales	646	1,005	600	600	600			
Grants - Provincial	86,817							#DIV/0!
Grants - Other Govs	71,782							#DIV/0!
Interest Income	2,637							#DIV/0!
Misc Revenue	1		16	16	16			
Total Revenue	-716,534	-515,113	-488,705	-488,705	-488,705			
Expenses								
Wages								
Salaries & Wages	263,322	100,458	91,335	94,911	94,911		3,576	3.9%
Wages Student	3,548	2,325	3,476	3,713	3,713		237	6.8%
Wages on Call	576	87						#DIV/0!
Wages Overtime	1,319	411	1,504	1,504	1,504			
Wages Vacation	21	11	1,110	1,119	1,119		9	0.8%
Total Wages	268,786	103,292	97,425	101,247	101,247		3,822	3.9%
Employee Benefits & Expenses								
Employee Benefits	27,553	28,798	25,675	26,561	26,561		886	3.5%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Total Employee Benefits & Expenses	27,553	28,798	25,675	26,561	26,561		886	3.5%
Total Wages & Benefits	296,339	132,090	123,100	127,808	127,808		4,708	3.8%
Operating Expenses								
Contracted Services	184,102	325,919	294,455	325,500	325,500		31,045	10.5%
Eng Services	21,309	23,595	24,000	24,000	24,000			
Lab Services	2,396	8,800	8,700	8,700	8,700			
Vehicle Repair								#DIV/0!
Material & Supplies	193,890	4,455	6,559	6,464	6,464		-95	(1.4%)
Fuel								#DIV/0!
Propane	29							#DIV/0!
Hydro	906	1,671	1,569	1,632	1,632		63	4.0%
Property Taxes	26,253	27,197	27,828	29,343	29,343		1,515	5.4%
Equip Rental		105						#DIV/0!
Telephone	1,334	975	867	1,390	1,390		523	60.3%
Write Off		4,955						#DIV/0!
Costs of Inventory Sold	1,597	719						#DIV/0!
Total Operating Expenses	431,816	398,391	363,978	397,029	397,029		33,051	9.1%
Departmental Tax Requirements (Revenue)	11,621	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
Reserve Transfers								
Change in TCA	6,192							#DIV/0!
Change in Op Fund	-2,814							#DIV/0!
Transfer from Reserve	-26,156							#DIV/0!
Total Reserve Transfers	-22,778							#DIV/0!
Net Departmental Position	-11,157	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
Other Expenses								
Acc Exp Landfill Closure & Post Closure	7,820							#DIV/0!
Amortization	31,452							#DIV/0!
Total of Department	28,115	15,368	-1,627	36,132	36,132		37,759	(2,320.8%)
HEALTH SERVICES								
Revenue								
Interment	17,050	18,150	19,550	19,550	19,550			
Interment Weekend	3,250	2,288	4,350	4,350	4,350			
Cremation	10,525	11,524	7,825	7,825	7,825			
Mortuary	1,060	660	1,270	1,270	1,270			
Columbarium Engraving	5,178	8,300	4,142	4,142	4,142			
Rental Income	80,452	97,266	86,070	86,070	86,070			

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MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Misc Charges	750	483	300	300	300			
Donations	2,059	52,200						#DIV/0!
Interest Income	11,478	21,569	5,668	5,668	5,668			
Misc Revenue	3,852							#DIV/0!
Land Sales	13,050	22,050	12,480	12,480	12,480			
Land Sales Cremation		470	592	592	592			
Land Sales Columbarium	19,600	24,000	13,800	13,800	13,800			
Total Revenue	-168,304	-258,960	-156,047	-156,047	-156,047			
Expenses								
Wages								
Salaries & Wages	3,980	7,870	45,796	47,609	47,609		1,813	4.0%
Wages Reg Burial	10,462	15,584						#DIV/0!
Wages Mtce	30,658	26,817						#DIV/0!
Wages Student	23,885	26,595	22,543	24,076	24,076		1,533	6.8%
Wages Overtime	3,136	2,425	478	478	478			
Wages Vacation	474	509	1,603	1,663	1,663		60	3.7%
Total Wages	72,595	79,800	70,420	73,826	73,826		3,406	4.8%
Employee Benefits & Expenses								
Employee Benefits	17,005	17,616	14,312	15,355	15,355		1,043	7.3%
Total Employee Benefits & Expenses	17,005	17,616	14,312	15,355	15,355		1,043	7.3%
Total Wages & Benefits	89,600	97,416	84,732	89,181	89,181		4,449	5.3%
Operating Expenses								
Contracted Services	70,666	67,883	64,299	66,431	76,431	10,000	12,132	18.9%
Legal Services	2,301	621						#DIV/0!
Insurance	5,114	6,000	6,034	6,638	6,638		604	10.0%
Columbarium Engraving	5,515	8,227	4,391	4,566	4,566		175	4.0%
Software Licence			3,663	3,810	3,810		147	4.0%
Bldg Mtce	865		1,861	935	935		-926	(49.8%)
Material & Supplies	11,268	9,537	11,566	9,818	9,818		-1,748	(15.1%)
Fuel			425	442	442		17	4.0%
Natural Gas				11,782	11,782		11,782	#DIV/0!
Propane	10,559	7,803	11,329				-11,329	(100.0%)
Hydro	10,232	11,546	13,329	13,919	13,919		590	4.4%
Water & Sewer	1,783	641	2,299	1,080	1,080		-1,219	(53.0%)
Property Taxes	1,260	2,341	1,336	2,735	2,735		1,399	104.7%
Internment Buyback	458	1,475	927	927	927			
Council Projects/Grants		2,000						#DIV/0!
Total Operating Expenses	120,021	118,074	121,459	123,083	133,083	10,000	11,624	9.6%

Budget Review Dept Summary Consolidated

MUNICIPAL SERVICES

	2022	2023	2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Departmental Tax Requirements (Revenue)	41,317	-43,470	50,144	56,217	66,217	10,000	16,073	32.1%
Reserve Transfers								
Transfer to Reserve	22,223	28,506	28,506	27,856	27,856		-650	(2.3%)
Transfer from Reserve	-37,583	-27,888	-27,888	-20,000	-30,000	-10,000	-2,112	7.6%
Total Reserve Transfers	-15,360	618	618	7,856	-2,144	-10,000	-2,762	(446.9%)
Net Departmental Position	25,957	-42,852	50,762	64,073	64,073		13,311	26.2%
Other Expenses								
Total of Department	25,957	-42,852	50,762	64,073	64,073		13,311	26.2%
RECREATION AND CULTURE								
Revenue								
Programs Seniors			1,300				(1,300)	100.0%
Programs Other	1,170		3,570	(180)	(180)		(3,750)	105.0%
Spec Events	265	4,979	1,050	2,550	2,550		1,500	(142.9%)
Program Reg	88,620	94,014	80,549	94,800	94,800		14,251	(17.7%)
Exercise		325	3,060	1,060	1,060		(2,000)	65.4%
Lessons	246	29,751	27,478	30,182	30,182		2,704	(9.8%)
Season Pass	5,152	4,787	4,800	5,300	5,300		500	(10.4%)
Admissions	30,199	13,189	7,428	8,828	8,828		1,400	(18.8%)
Curling	46,825	45,302	48,053	51,053	51,053		3,000	(6.2%)
Rental Income	107,102	116,798	118,501	121,789	121,789		3,288	(2.8%)
Ball Field Rentals	10,955	15,261	11,622	14,871	14,871		3,249	(28.0%)
Soccer Field Rentals	2,107	2,545	2,206	2,406	2,406		200	(9.1%)
Horse Ring Rentals	422	563	500	500	500			
Ice Rental	257,755	361,186	259,180	290,680	290,680		31,500	(12.2%)
Floor Rental	11,129	22,533	14,078	18,078	18,078		4,000	(28.4%)
Concession Rental		(32)						#DIV/0!
Pavillion Rental	7,429	5,370	7,086	6,886	6,886		(200)	2.8%
Misc Lease	12,623	12,623	13,388	13,388	13,388			
Misc Charges	2,185	1,505	1,545	1,545	1,545			
Ad Revenue	10,706	13,184	5,577	12,787	12,787		7,210	(129.3%)
Admin Fees	2,444	6,626	1,000	7,000	7,000		6,000	(600.0%)
Insurance Fee	9,002	5,061	7,000	6,000	6,000		(1,000)	14.3%
Vending Machines	918							#DIV/0!
Resale Materials	108	442	250	250	250			
Grants - Federal	20,300	5,062	7,000	7,000	7,000			
Donations	39,590	9,484	100	100	100			
Grants Other	5,865	2,636	16,250	9,000	9,000		(7,250)	44.6%
Misc Revenue	7							#DIV/0!

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MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Refund	5,646	7,868	9,661	9,661	9,661			
Total Revenue	-678,770	-781,062	-652,232	-715,534	-715,534		-63,302	9.7%
Expenses								
Wages								
Salaries & Wages	465,863	580,864	608,988	631,936	631,936		22,948	3.8%
Wages Student	173,622	107,999	160,137	171,025	171,025		10,888	6.8%
Wages on Call	2,000	1,750	5,884	5,884	5,884			
Wages Overtime			1,997	1,997	1,997			
Wages Vacation	36,165	28,352	10,699	11,137	11,137		438	4.1%
Wages Stats	24,249	22,980						#DIV/0!
Wages Sick Pay	23,623	13,575						#DIV/0!
Wages Health & Safety	91	882						#DIV/0!
Wages Pandemic	13,749							#DIV/0!
Total Wages	739,362	756,402	787,705	821,979	821,979		34,274	4.4%
Employee Benefits & Expenses								
Employee Benefits	189,395	200,840	192,265	206,678	206,678		14,413	7.5%
Clothing Allowance	3,631	1,417	4,275	4,275	4,275			
Boot Allowance	649	873	2,438	2,438	2,438			
Mileage	926	481	2,163	2,163	2,163			
Training	2,748	5,868	7,890	7,890	7,890			
Memberships	1,068	1,979	2,550	2,550	2,550			
Total Employee Benefits & Expenses	198,417	211,458	211,581	225,994	225,994		14,413	6.8%
Total Wages & Benefits	937,779	967,860	999,286	1,047,973	1,047,973		48,687	4.9%
Operating Expenses								
Contracted Services	60,278	49,640	50,113	57,929	57,929		7,816	15.6%
Advertising			355				-355	(100.0%)
Legal Services	64							#DIV/0!
Insurance	74,655	87,015	87,488	99,799	99,799		12,311	14.1%
Lab Services	57	47	48	48	48			
Software Licence	7,787	9,880	7,908	10,224	10,224		2,316	29.3%
Bldg Mtce	18,428	11,127	18,274	20,274	20,274		2,000	10.9%
Equip Mtce	15,368	19,607	24,303	25,552	25,552		1,249	5.1%
Mat'l Ice Plant	38,373	67,978	42,815	42,815	42,815			
Material & Supplies	92,668	60,266	79,110	78,371	78,371		-739	(0.9%)
Office Supplies	87	313	218	227	227		9	4.1%
Other Fees & Licences		606						#DIV/0!
Fuel	3,341	3,959	6,132	5,627	5,627		-505	(8.2%)
Natural Gas	14,457	11,874	9,138	38,391	38,391		29,253	320.1%
Propane	69,454	47,224	67,463	46,280	46,280		-21,183	(31.4%)

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MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Hydro	164,986	192,282	204,377	215,357	215,357		10,980	5.4%
Water & Sewer	44,130	19,429	50,451	46,711	46,711		-3,740	(7.4%)
Property Taxes	4,185	9,740	4,437	9,211	9,211		4,774	107.6%
Equip Rental	7,846	8,175	7,973	8,257	8,257		284	3.6%
Telephone	7,649	7,224	9,326	8,287	8,287		-1,039	(11.1%)
Strategic Initiatives		21,042	50,000				-50,000	(100.0%)
Pandemic Costs	204							#DIV/0!
Write Off	-1,161	3,904						#DIV/0!
Costs of Inventory Sold		959		26	26		26	#DIV/0!
Bank Charges	10,014	12,171		12,500	12,500		12,500	#DIV/0!
Total Operating Expenses	632,870	644,462	719,929	725,886	725,886		5,957	0.8%
Departmental Tax Requirements (Revenue)	891,879	831,260	1,066,983	1,058,325	1,058,325		-8,658	(0.8%)
Reserve Transfers								
Transfer to Reserve	175,818	28,730	28,730	27,730	27,730		-1,000	(3.5%)
Transfer from Reserve	-98,647	-32,000	-32,000	-2,000	-2,000		30,000	(93.8%)
Total Reserve Transfers	77,171	-3,270	-3,270	25,730	25,730		29,000	(886.9%)
Net Departmental Position	969,050	827,990	1,063,713	1,084,055	1,084,055		20,342	1.9%
Other Expenses								
Total of Department	969,050	827,990	1,063,713	1,084,055	1,084,055		20,342	1.9%
PLANNING AND DEVELOPMENT								
Revenue								
Ad Revenue	3,906		5,645	4,045	4,045		(1,600)	28.3%
Admin Fees		1,085	500	500	500			
Grants - Provincial	110,184	3,762	12,360	12,360	12,360			
Grants - Other Govs	4,294							#DIV/0!
Donations				350	350		350	#DIV/0!
Grants Other	2,500		5,500	22,000	22,000		16,500	(300.0%)
Misc Revenue		40		500	500		500	#DIV/0!
Due to Ont flow-through		91,430						#DIV/0!
Tile Drain on Taxes	75,026	75,026	75,026	75,026	75,026			
Cleanout Asses	22,080		80,000	80,000	80,000			
Total Revenue	-217,990	-171,343	-179,031	-194,781	-194,781		-15,750	8.8%
Expenses								
Wages								
Salaries & Wages	39,934	63,904	73,480	114,591	114,591		41,111	55.9%

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MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Wages Student	7,474	3,071	3,033	3,239	3,239		206	6.8%
Wages Overtime	235	134						#DIV/0!
Wages Vacation			191	199	199		8	4.2%
Total Wages	47,643	67,109	76,704	118,029	118,029		41,325	53.9%
Employee Benefits & Expenses								
Employee Benefits	19,272	25,557	21,764	29,621	29,621		7,857	36.1%
Clothing Allowance			300	300	300			
Mileage		30	373	200	200		-173	(46.4%)
Conferences			1,545	1,545	1,545			
Training			1,854	1,854	1,854			
Memberships	5,957	5,041	6,307	5,887	5,887		-420	(6.7%)
Total Employee Benefits & Expenses	25,229	30,628	32,143	39,407	39,407		7,264	22.6%
Total Wages & Benefits	72,872	97,737	108,847	157,436	157,436		48,589	44.6%
Operating Expenses								
Contracted Services	21,593	61,557	134,670	151,511	151,511		16,841	12.5%
Advertising	13,665	4,760	10,900	3,636	3,636		-7,264	(66.6%)
Eng Services	28,082	26,366	26,203	27,251	27,251		1,048	4.0%
Legal Services	5,632	2,691	6,000	6,240	6,240		240	4.0%
Software Licence	7,416	8,142	7,450	8,748	8,748		1,298	17.4%
Material & Supplies	5,826	4,465	10,639	17,085	17,085		6,446	60.6%
Office Supplies		50						#DIV/0!
Publications	1,369	5,556	4,900	8,296	8,296		3,396	69.3%
Vehicle Licences								#DIV/0!
Meeting		9						#DIV/0!
Fuel		76	530	551	551		21	4.0%
Hydro	2,569	2,995	3,350	3,484	3,484		134	4.0%
Room Rental								#DIV/0!
Telephone	701	1,268	991	1,030	1,030		39	3.9%
Strategic Initiatives	36,300	8,328	41,776	47,897	47,897		6,121	14.7%
Due to Ont flow-through	55,441	54,035	55,307	55,307	55,307			
Business Events		267	7,500	5,000	5,000		-2,500	(33.3%)
DT Revitalization P.	9,723	2,024	7,000	12,890	12,890		5,890	84.1%
DT Revitalization C.	4,821	2,035	7,000	6,500	6,500		-500	(7.1%)
DT Revitalization T.	4,821	3,977	7,000	6,500	6,500		-500	(7.1%)
DT Revitalization A.			3,500	3,500	3,500			
Youth Council			1,000				-1,000	(100.0%)
Grants to Landowner		91,430						#DIV/0!
Community Grant	97,181	1,832						#DIV/0!
Council Projects/Grants	33,380	29,264	35,598	35,598	35,598			
Interest	19,585	11,286	19,719	19,719	19,719			
Total Operating Expenses	348,105	322,413	391,033	420,743	420,743		29,710	7.6%

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MUNICIPAL SERVICES

			2023	2024	2024	Draft 3	Budget	Budget
	2022	2023	Council Approved	Draft 2	Draft 3	to Draft 2	\$	%
	Actuals	Actuals	2023 Total Budget	Budget	Budget	\$ Variance	Variance	Variance
Departmental Tax Requirements (Revenue)	202,987	248,807	320,849	383,398	383,398		62,549	19.5%
Reserve Transfers								
Transfer to Reserve	20,716							#DIV/0!
Transfer from Reserve	-84,636	-15,000	-15,000				15,000	(100.0%)
Total Reserve Transfers	-63,920	-15,000	-15,000				15,000	(100.0%)
Net Departmental Position	139,067	233,807	305,849	383,398	383,398		77,549	25.4%
Other Expenses								
Total of Department	139,067	233,807	305,849	383,398	383,398		77,549	25.4%
Total MUNICIPAL SERVICES	6,084,768	5,918,979	6,515,793	6,923,353	6,987,046	63,693	471,253	7.2%