



Year End Report for  
The Municipality of Arran-Elderslie  
December 31, 2020

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We have audited the consolidated financial statements of the Municipality of Arran-Elderslie which comprise the consolidated statement of financial position as at December 31, 2020 and the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information, and have issued our report thereon dated September 27, 2021.

The audit was performed to form an opinion on the consolidated financial statements as a whole. The information in this year-end report is presented for the purposes of additional analysis and is not a required part of the consolidated financial statements. The information was derived from the underlying accounting and other records used to prepare the consolidated financial statements. The information in this year-end report has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling the information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves.

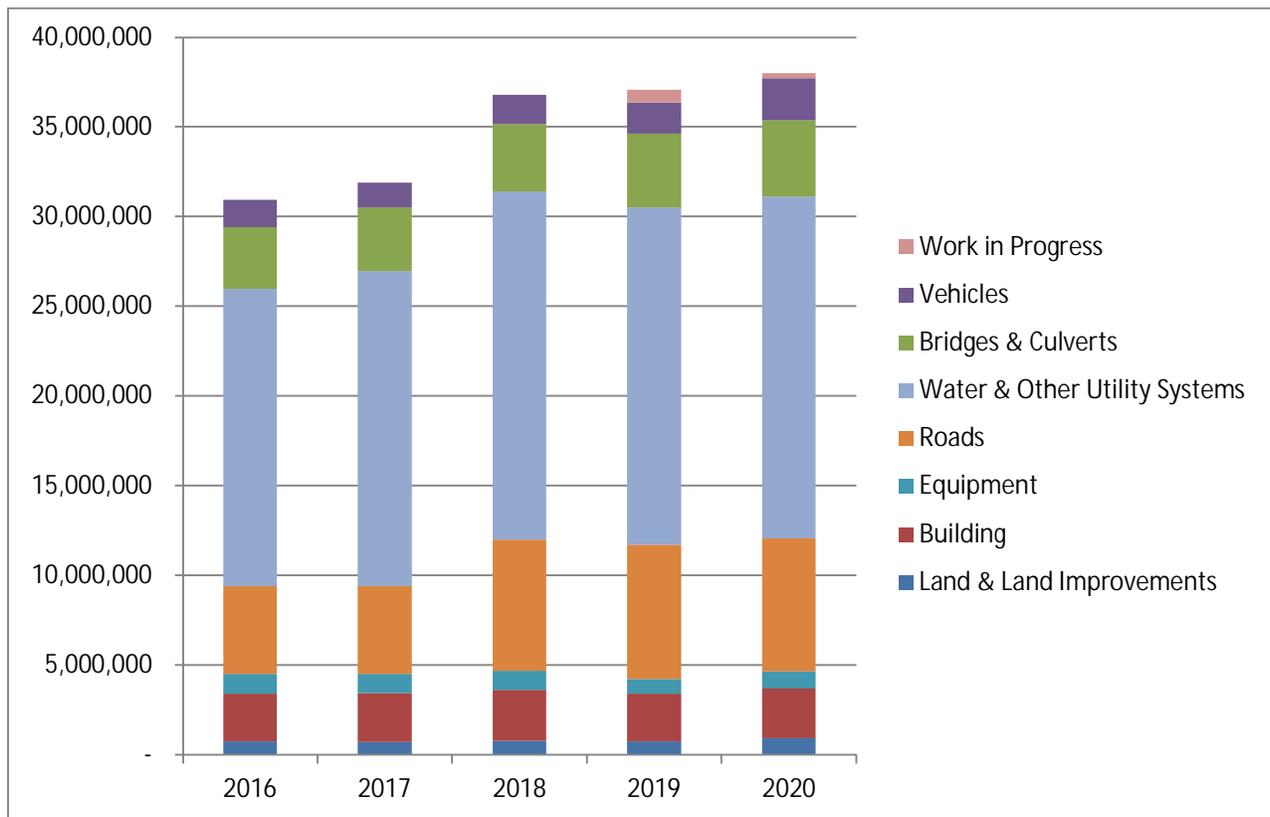
The year-end report is prepared to provide Council with more detailed financial information and graphical analysis of the consolidated financial statements. As a result, the year-end report may not be suitable for other purposes. Our year-end report is intended solely for the use of Council and should not be distributed to or used by parties other than Council in conjunction with the audited consolidated financial statements.

## WHERE ARE YOU TODAY?

	2020	2019	2018	2017	2016
Cash	11,407,883	11,062,844	8,486,134	7,550,020	6,300,336
Investments	9,116,889	8,699,839	8,777,888	8,623,140	8,492,866
	<u>20,524,772</u>	<u>19,762,683</u>	<u>17,264,022</u>	<u>16,173,160</u>	<u>14,793,202</u>
Long term debt					
Tile drainage loans	387,581	432,278	497,922	514,461	581,972
	<u>387,581</u>	<u>432,278</u>	<u>497,922</u>	<u>514,461</u>	<u>581,972</u>
Net financial assets	<u>20,118,045</u>	<u>18,922,223</u>	<u>16,241,081</u>	<u>15,938,745</u>	<u>14,915,088</u>
Accumulated surplus					
Invested in tangible capital assets					
Tangible capital assets at cost less amortization	37,980,883	37,074,263	33,164,798	31,885,729	30,928,548
Capital assets financed by long-term liabilities and to be funded in future years	-	-	(12,239)	(26,735)	(70,457)
Total invested in capital assets	<u>37,980,883</u>	<u>37,074,263</u>	<u>33,152,559</u>	<u>31,858,994</u>	<u>30,858,091</u>
Unfunded post-employment benefits	(364,214)	(340,937)	(319,629)	(340,117)	(317,266)
Unfunded solid waste closure and post-closure costs	(15,639)	(53,352)	(162,192)	(165,780)	(170,117)
Fire surplus	277	277	277	277	277
Saugeen Mobility and Regional Transit (S.M.A.R.T.)	-	-	202	202	202
Unfunded Grey Bruce Health Services contribution	-	-	-	(5,000)	(10,000)
Bruce Area Solid Waste Recycling (B.A.S.W.R.)	13,235	(5,346)	(2,950)	-	-
General Surplus (Deficit)	-	208,119	208,119	167,112	233,544
	<u>37,614,542</u>	<u>36,883,024</u>	<u>32,876,386</u>	<u>31,515,688</u>	<u>30,594,731</u>
Reserves and discretionary reserve funds	20,569,935	19,186,782	16,560,878	16,335,592	15,287,152
	<u>58,184,477</u>	<u>56,069,806</u>	<u>49,437,264</u>	<u>47,851,280</u>	<u>45,881,883</u>

## TANGIBLE CAPITAL ASSETS

	2020	2019	2018	2017	2016
Tangible capital assets					
Beginning of year	37,074,263	36,794,085	31,885,729	30,928,548	31,008,485
Purchases	2,981,170	2,178,407	6,826,792	2,915,573	1,888,891
Disposals	(48)	(7,713)	(3,143)	(40,833)	(11,700)
Amortization	(2,074,502)	(1,890,516)	(1,915,293)	(1,917,559)	(1,957,128)
End of year	37,980,883	37,074,263	36,794,085	31,885,729	30,928,548

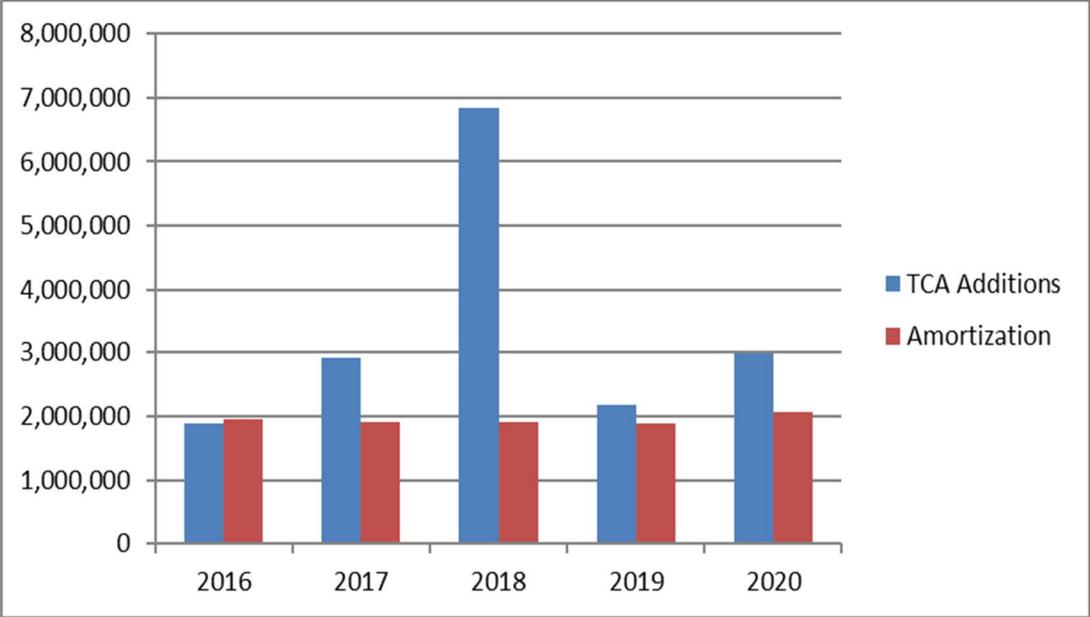


# TANGIBLE CAPITAL ASSETS

As assets age, the TCA Financial Indicator percentage will decrease. The newer the assets, the longer the remaining life of the asset and the higher the percentage.

$$\text{Age of TCA Financial Indicator} = \frac{\text{Net Book Value of TCA}}{\text{Historical Cost of TCA}}$$

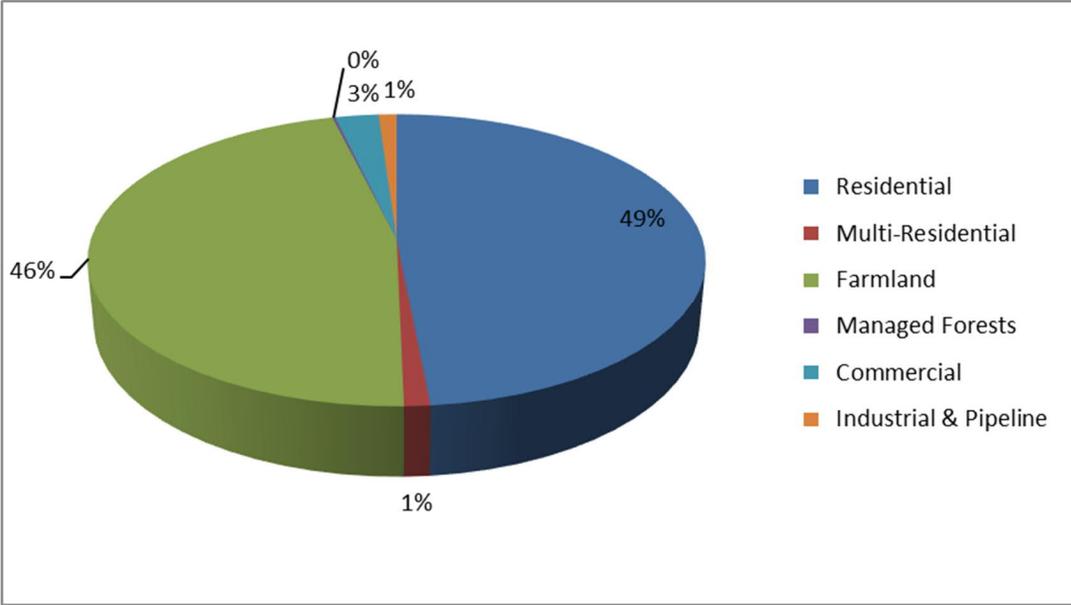
2020	2019	2018	2017	2016
35.57%	35.70%	37.79%	33.64%	33.63%



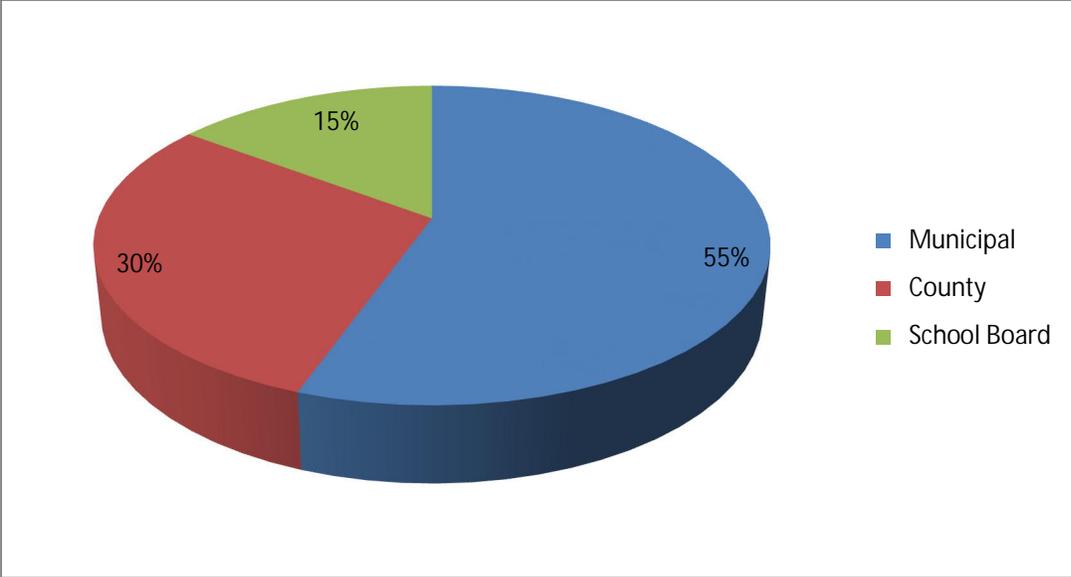
## TAXATION

2020	% Change	2019	% Change	2018	% Change	2017	% Change	2016	% Change
0.740869%	0.8%	0.735215%	0.0%	0.735440%	-1.9%	0.749322%	3.0%	0.727497%	0.0%
0.398701%	2.3%	0.389693%	0.7%	0.386942%	-0.2%	0.387743%	3.5%	0.374629%	-1.1%
0.153000%	-5.0%	0.161000%	-5.3%	0.170000%	-5.0%	0.179000%	-4.8%	0.188000%	-3.6%
<u>1.292570%</u>	<u>0.5%</u>	<u>1.285908%</u>	<u>-0.5%</u>	<u>1.292382%</u>	<u>-1.8%</u>	<u>1.316065%</u>	<u>2.0%</u>	<u>1.290126%</u>	<u>-0.9%</u>
526,414,880	2.7%	512,736,050	3.8%	493,794,745	2.6%	481,392,992	0.0%	481,201,348	3.6%
12,868,290	0.5%	12,801,425	15.7%	11,065,450	0.6%	11,004,475	-3.5%	11,407,500	12.6%
504,369,353	13.7%	443,695,252	14.0%	389,158,351	18.1%	329,532,775	21.7%	270,811,900	11.1%
1,873,700	11.6%	1,678,494	15.9%	1,448,846	24.4%	1,164,475	4.5%	1,113,800	7.5%
28,350,477	1.1%	28,039,396	3.3%	27,147,189	-2.8%	27,923,141	-2.3%	28,572,720	2.4%
11,758,400	2.4%	11,485,986	11.3%	10,324,353	6.3%	9,710,788	-0.7%	9,774,832	6.8%
<u>1,085,635,100</u>	<u>7.4%</u>	<u>1,010,436,603</u>	<u>8.3%</u>	<u>932,938,934</u>	<u>8.4%</u>	<u>860,728,646</u>	<u>7.2%</u>	<u>802,882,100</u>	<u>6.1%</u>
5,398,462	5.6%	5,112,895	5.4%	4,850,633	3.7%	4,676,739	4.6%	4,472,980	5.0%
2,888,522	6.9%	2,702,254	5.5%	2,562,169	4.8%	2,443,896	5.5%	2,317,208	7.6%
1,441,730	0.4%	1,435,452	-2.8%	1,476,066	0.5%	1,468,577	-3.0%	1,514,068	2.6%
<u>9,728,714</u>	<u>5.2%</u>	<u>9,250,601</u>	<u>4.1%</u>	<u>8,888,868</u>	<u>3.5%</u>	<u>8,589,212</u>	<u>3.4%</u>	<u>8,304,256</u>	<u>5.2%</u>
687,348		715,469		603,666		555,784		598,173	
315,801		238,637		203,961		296,296		310,726	
197,507		119,977		84,328		128,446		209,396	
111,657		106,022		71,617		83,025		105,405	
<u>1,312,314</u>		<u>1,180,105</u>		<u>963,572</u>		<u>1,063,551</u>		<u>1,223,700</u>	
<u>92.9%</u>		<u>92.3%</u>		<u>93.2%</u>		<u>93.5%</u>		<u>92.8%</u>	

# ASSESSMENT

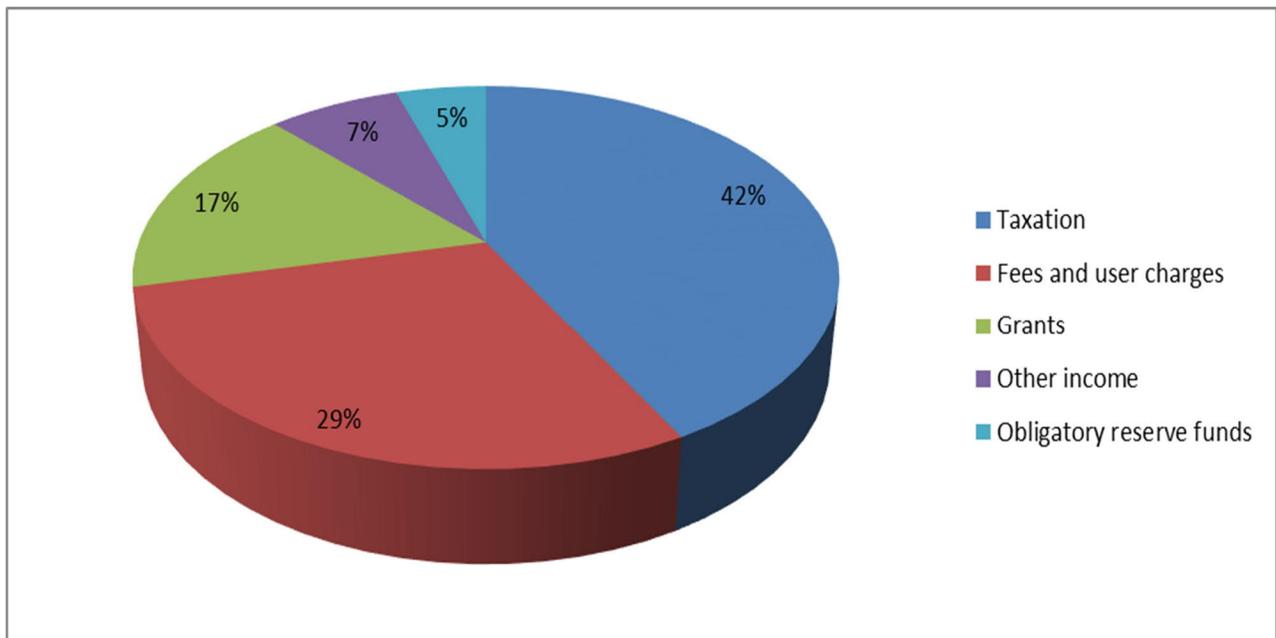


# TAX LEVY



## TOTAL REVENUES

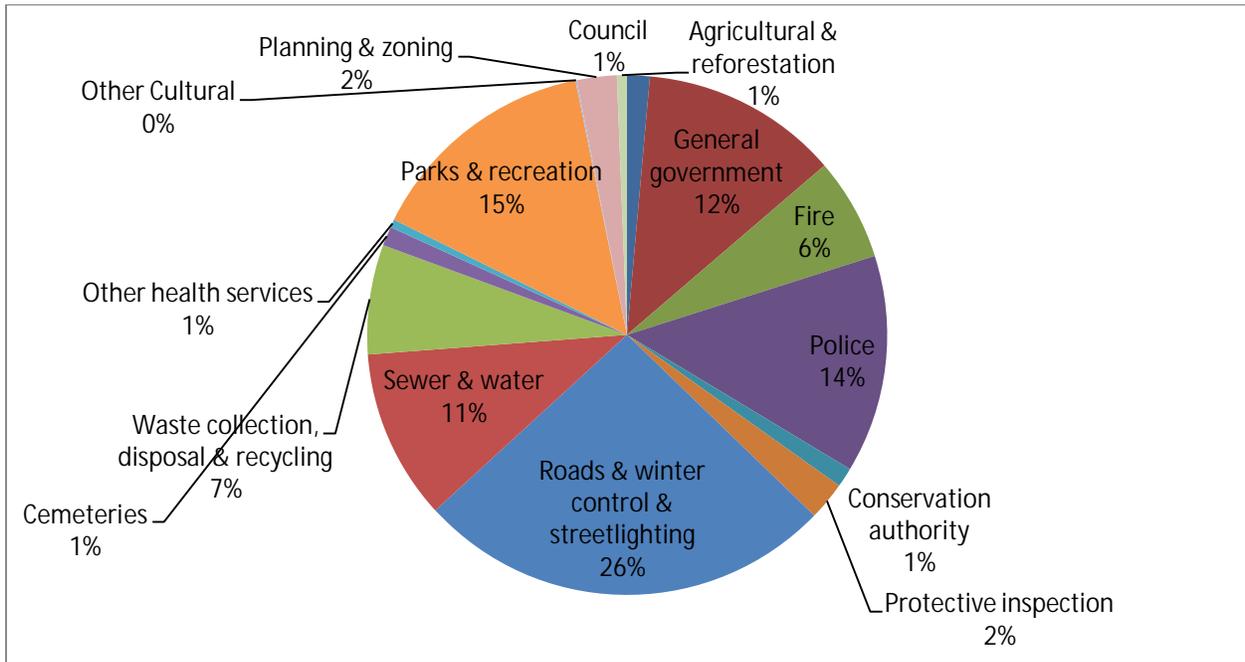
	Budget	2020	2019	2018	2017
Taxation	5,394,786	5,398,462	5,112,895	4,850,633	4,676,739
Fees and user charges	3,841,964	3,722,720	4,008,162	3,949,529	3,631,950
Grants	3,909,915	2,117,094	2,753,026	2,169,254	2,131,926
Other income	840,783	922,586	1,605,629	914,891	913,074
Obligatory reserve funds	-	630,634	145,316	214,773	207,046
	<b>13,987,448</b>	<b>12,791,496</b>	<b>13,625,028</b>	<b>12,099,080</b>	<b>11,560,735</b>



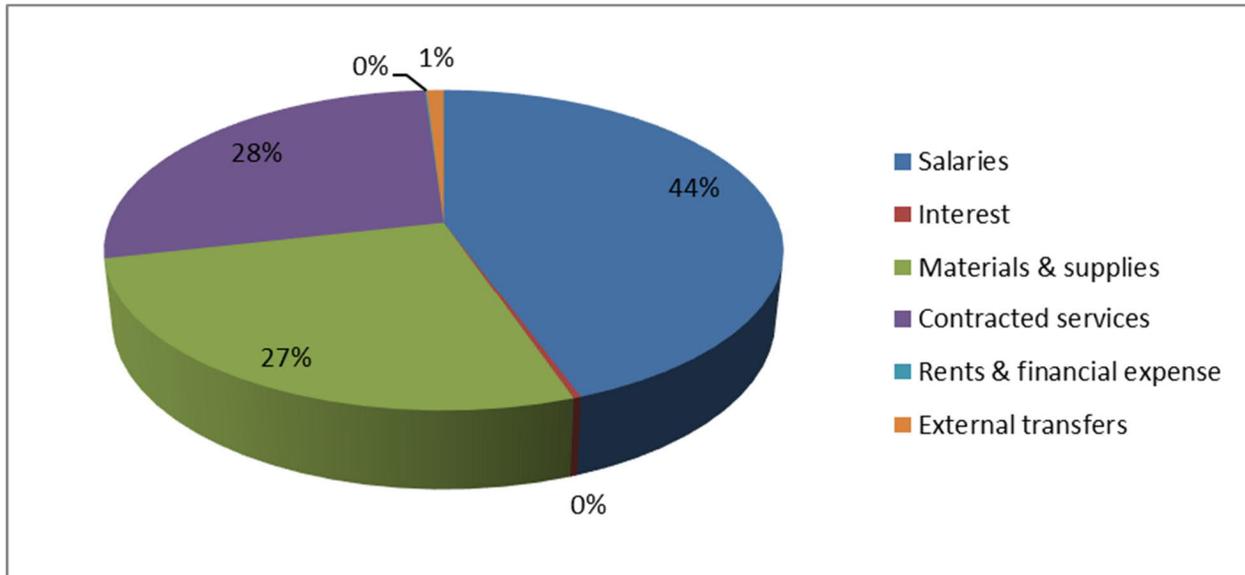
## FOUR YEAR COMPARISON OF EXPENSES (EXCLUDING AMORTIZATION, POST EMPLOYMENT BENEFIT CHANGE AND SOLID WASTE LANDFILL CHANGE)

	Budget	2020	2019	2018	2017
Council	145,691	119,204	182,084	154,928	128,754
General government	1,029,797	1,062,071	1,141,049	1,474,587	696,856
Fire	618,304	547,530	506,622	434,095	424,648
Police	1,185,740	1,167,877	1,126,179	1,111,349	1,135,781
Conservation authority	105,235	106,035	99,652	104,519	98,591
Protective inspection	265,699	205,519	185,185	203,452	181,739
Roads & winter control & streetlighting	2,267,486	2,239,048	2,148,730	2,029,610	1,918,429
Sewer & water	898,030	912,065	973,462	833,886	835,816
Waste collection, disposal & recycling	383,454	588,703	567,417	598,839	591,146
Cemeteries	98,110	100,444	78,760	82,699	77,820
Other health services	60,539	43,839	57,911	60,312	44,813
Parks & recreation	1,527,609	1,249,749	1,402,830	1,327,540	1,289,350
Other Cultural	17,538	6,419	50,140	57,241	49,668
Planning & zoning	320,902	212,174	235,088	103,442	102,205
Agricultural & reforestation	34,000	56,082	63,680	45,380	79,649
<b>Total</b>	<b>8,958,134</b>	<b>8,616,759</b>	<b>8,818,789</b>	<b>8,621,879</b>	<b>7,655,265</b>
Salaries	3,926,725	3,828,027	4,265,732	3,585,617	3,333,379
Interest	-	27,136	29,886	32,413	34,945
Materials & supplies	2,296,711	2,302,726	2,200,472	1,989,729	1,907,705
Contracted services	2,643,202	2,367,701	2,207,753	2,347,279	2,265,041
Rents & financial expense	8,261	7,934	8,971	6,931	10,536
External transfers	83,235	83,235	105,975	659,910	103,659
<b>Total</b>	<b>8,958,134</b>	<b>8,616,759</b>	<b>8,818,789</b>	<b>8,621,879</b>	<b>7,655,265</b>

## OPERATING EXPENSES BY FUNCTION

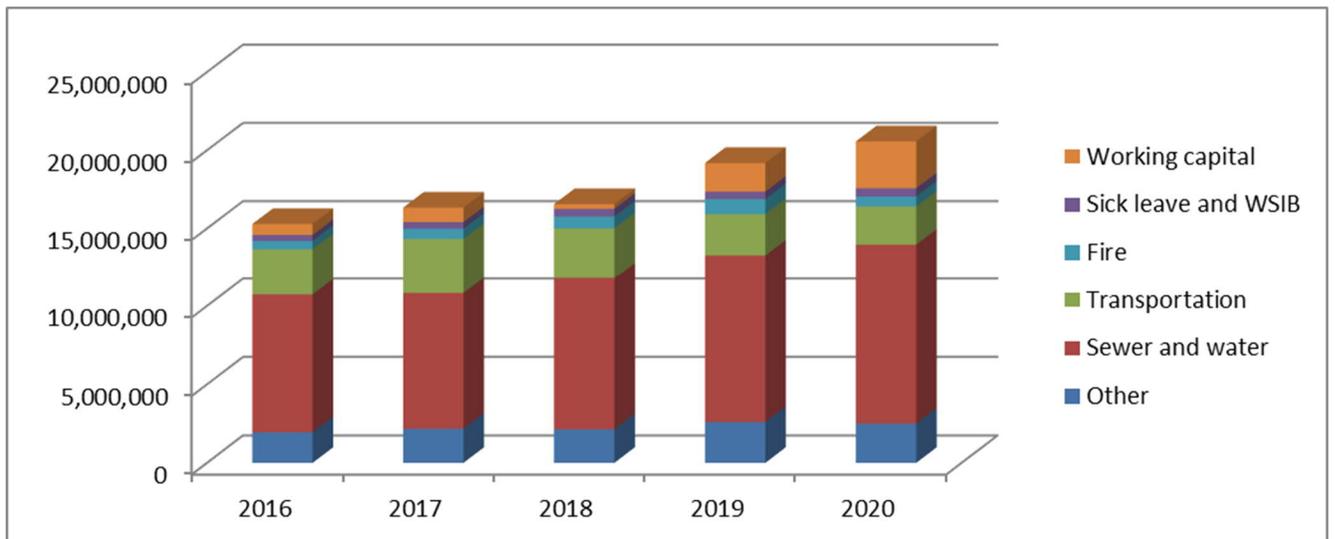


## OPERATING EXPENSES BY OBJECT



## WHAT DO YOU HAVE FOR THE FUTURE?

	2020	2019	2018	2017	2016
<b>Obligatory Reserve Funds</b>					
Gas tax	320,772	733,269	410,168	401,537	397,846
Recreational land	3,108	3,080	3,022	2,974	2,946
Subdivider contributions	22,540	22,343	21,919	21,570	21,366
Main St. Revitalization	0	7,460	40,664	0	0
	<u>346,420</u>	<u>766,152</u>	<u>475,773</u>	<u>426,081</u>	<u>422,158</u>
<b>Reserves and discretionary reserve funds</b>					
Working capital	3,000,474	1,823,010	301,060	922,623	702,203
Sick leave and WSIB	521,687	487,436	491,080	433,565	382,486
Fire	638,268	958,869	759,811	650,578	528,875
Transportation	2,439,651	2,645,522	3,215,995	3,498,432	2,942,160
Sewer and water	11,475,615	10,674,739	9,658,701	8,654,572	8,779,863
Other	2,494,240	2,597,206	2,134,231	2,175,822	1,951,565
	<u>20,569,935</u>	<u>19,186,782</u>	<u>16,560,878</u>	<u>16,335,592</u>	<u>15,287,152</u>



The Municipality of Arran-Elderslie held reserves equivalent to 193% of 2020 expenses (2019 - 180%) or 381% of 2020 own purpose taxation (2019 - 375%).